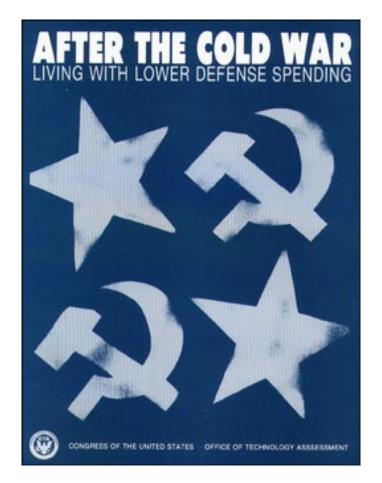
After the Cold War: Living With Lower Defense Spending

February 1992

OTA-ITE-524 NTIS order #PB92-152537



Recommended Citation:

U.S. Congress, Office of Technology Assessment, *After the Cold War: Living With Lower Defense Spending, OTA-ITE-524* (Washington, DC: U.S. Government Printing Office, February 1992).

For sale by the U.S. Government Printing Office Superintendent of Documents, Mai-II. Stop SSOP, Washington. $D('\ 20402.9328$

ISBN 0-16 -036108-7

Foreword

The great events of 1991 ended the Cold War, banished the threat of global nuclear conflict, and freed us to redefine national security. While future U.S. defense needs are still unclear, they will surely require less money and fewer people, as well as shifting in kind. It is now safe to contemplate very substantial reductions in defense spending-perhaps to the lowest level in 40 years—and to turn our attention to other pressing national needs.

Welcome as these changes are, adjustment to lower defense spending is not painless. Many of the workers and communities that depend for their livelihood on the military will have to find new jobs and new sources of economic strength. Defense companies will have to adapt to commercial demands, or shrink, or possibly go under. On the bright side, the size of the adjustment is modest, compared to defense build-downs of the past and to the present size of the U.S. economy. From 1991 to 2001, perhaps as many as 2.5 million defense-related jobs will disappear. That averages to 250,000 a year, or two-tenths of 1 percent of the employed work force in 1991.

Averages, however, can be misleading. The decline could be uneven, with steep drops in short time periods, making adjustment more difficult. And hardships will be much greater than average in some communities where defense spending and jobs are concentrated. Another caveat: the U.S. economy is not as sturdy as it was during earlier defense cutbacks. American industry faces tough challenges by foreign competitors, especially the Japanese; well-paid jobs to take the place of defense manufacturing jobs are scarce; and the 1990-91 recession shows few signs of lifting in early 1992. Government programs can help defense industry workers, veterans of the armed forces, and communities make the transition, and can lend assistance to defense firms that want to get into more commercial production. But their prospects will depend most fundamentally on growth in the national economy.

This is the first report of OTA's assessment of Technology and Defense Conversion, requested by several congressional committees and members of the Technology Assessment Board to examine effects of the defense build-down on the civilian side of the economy. This report focuses on ways to handle the dislocation of workers and communities that is, to some degree, inevitable in the defense cutback. It opens a discussion of how defense technologies might be converted to commercial applications. The second and final report of the assessment will continue that discussion and will concentrate on opportunities to channel human and technological resources into building a stronger civilian economy.

JOHN H. GIBBONS

Director

Advisory Panel—Technology and Defense Conversion

McGeorge Bundy, *Chairman*Professor Emeritus of History
New York University

Michael Borrus

Deputy Director, Berkeley Roundtable on

International Economics University of California

I-I. Kent Bowen

Co-Director, Leaders for Manufacturing Massachusetts Institute of Technology

Charles Bradford

Director, Apprenticeship, Employment Training,

and Rehabilitation Programs

International Association of Machinists and

Aerospace Workers

Anne Buck

Manager, Economic Adjustment Unit California Department of Commerce

Philip W. Cheney

Vice President of Engineering

Raytheon Co.

Robert W. Carlton

Vice President, Community and Business Services

Jackson Community College

Robert S. Cooper

President

Atlantic Aerospace Electronics Corp.

Jerry R. Crowley Entrepreneur

Christopher Demisch

Partner

McFadden Brothers

R.C. Dynes

Department of Physics

University of California, San Diego

Craig Fields President

Microelectronics and Computer Technology Corp.

Arthur Flathers

Director of Independent Research and Development

GE Aerospace Division

Douglas Fraser

Professor of Labor Studies Wayne State University

Gregory S. Frisby

Chief Executive Officer

Frisby Airborne Hydraulics

Donald A. Hicks

Professor of Political Economy University of Texas at Dallas

Frank J. Lewis

Senior Vice President

Harris Corp.

Ira Magaziner President SJS Inc.

Ann Markusen

Director, Project on Regional and Industrial

Economics Rutgers University

John P. McTague

Vice President for Technical Affairs

Ford Motor Co.

Basil Papadales

Business Development Manager

W.J. Schaefer Associates

Suzanne Teegarden Executive Director

Industrial Services Program State of Massachusetts

Charles D. Vollmer

Vice President, Technology Initiatives

Booz-Allen and Hamilton Inc.

NOTE: OTA appreciates and is grateful for the valuable assistance and thoughtful critiques provided by the advisory panel members. The panel does not, however, necessarily approve, disapprove, or endorse this background paper. OTA assumes full responsibility for the background paper and the accuracy of its contents.

After the Cold War: Living With Lower Defense Spending OTA Project Staff

Lionel S. Johns, Assistant Director, OTA Energy, Materials, and International Security Division

Audrey B. Buyrn, *Program Manager Industry, Technology, and Employment Program*

Katherine Gillman, Project Director

Robert Atkinson, Senior Analyst

Jeffrey Lewis, Research Analyst

Terry Mitchell Mark Roberts

Jenifer Robison

Elizabeth Sheley, Editor

Administrative Staff

Carol A. Guntow, *Office Administrator*Diane D. White, *Administrative Secretary*

Publishing Staff

Martha Dexter, Acting Manager, Publishing Services

Denise Felix

Cheryl Davis

Dorinda Edmondson

Chip Moore

Christine Onrubia

Bonnie Sparks

Susan Zimmerman

Contractors

Linda Kravitz

Takashi Mashiko

Letitia L. Oliveira