Index
NOTE: Page numbers in italics refer to figures and tables.

Access. See Participation
Accords, ADF country, 37, 108
Administrative costs, ADF. See Costs, operational
Advance, 50, 87
Advisory Council, ADF. See Costs, operational
African Development Bank, project funding by, 8, 69
African Development Foundation, 37-38, 105-106
Agricultural Finance Corporation Project (AFC), 54, 55, 59, 61, 62, 63, 68-69, 74, 79, 91, 143-144
Agricultural Mutuel of Dagnare Project, 54, 58, 60, 61, 66, 69, 74, 89, 107, 126-128
Agriculture
inputs for, 8, 46-47, 74
proportion of ADF grants supporting, 7, 10, 46-47, 86-87
Ambassadors Self-Help Fund, U.S, 8, 41, 69, 103, 104
Appraisal, rapid rural, 11, 26
Appropriate Technology International (ATI), 27, 115, 116
Appropriations, ADF. See Legislation; No-year funds
Assessment
flow chart for OTA, 5, 26
forms used by field teams for OTA, 148-164
OTA methods for report's, 3, 23-31
projects visited by OTA during, 6, 29
Beyond Relief, 40, 50, 87
Board of Directors, ADF
initial delay in appointing, 5, 35, 36
lessons for other development foundations concerning, 119
partisan nature of, 18, 36
project approval by, 42, 43
resignation of, 5, 36
Senate confirmation of, 17, 36
Boiteko Agricultural Management Association, 58, 59, 78, 79
Boiteko Agricultural Management Association project, 54, 62, 64, 68, 69, 74, 78, 80, 86, 140-141
Botswana, 9, 29, 58, 60, 63, 66, 69, 72, 75, 77, 78, 79, 80, 86, 92, 107
Brooke Amendment, 38
Carter, Jimmy, 35
Congress, U.S.
ADF authorization by, 3, 5, 35
ADF improvement policy options for, 12-19
ADF lessons concerning relations with, 119
notification of project approval of, 43
oversight of ADF by, 15-17
Costs
ADF projected budget, 37
of implementing OTA suggestions, 12, 87, 112
operational, 12, 40
recurrent, of projects, 8, 73, 98-99
Council on Foundations, 89
Country Assessment Profiles, 37-38, 105-106
Country Resource Facilitators (CRFS), 39, 89
Credit
programs, 8, 9, 47, 62, 63, 75, 78, 79, 105
see also Loan program
Dagnare. See Agricultural Mutuel of Dagnare Project
Dakoro Herders' Cooperative Project (DHC), 29, 54, 58, 59, 61, 69, 72, 79, 86, 91, 92, 107, 128-130
Data, disaggregation of, 25, 56, 90
Decisionmaking. See Participation
Delancey, Virginia, 56
Desk reviews, 27, 29, 94
Development Group for Alternative Policies, 35
Environment, See Sustainability
Erosion, soil, 8, 66, 68-69, 74
Evaluation, program
by ADF, 10-11, 48, 87, 109-110
costs of, 8
external, 7-10, 23-31, 86-87
improvements suggested from OTA, 10-12, 87-111
internal, 49, 64
lessons for other development foundations concerning assessments and, 119-120
list of representative projects chosen for OTA, 6, 54
methods, 25-31
Farming Systems Kenya, 86
Five Year Plan (ADF's 1985), 37, 39, 48
FONGS, 78
Ford Foundation, 8, 44, 48, 89, 91, 106, 110
Foreign Assistance Act—1961, 23
Foundation Representatives
grant information by, 41, 42-43
monitoring involvement by, 45
training for, 95
Funding
alternative, in ADF projects, 69-70
approval, 11, 42, 43
cap on project, 18
congressional policy options involving, 14-15
costs-benefit analysis as element in decisions for, 68
dependence in, decisions, 5, 37, 38
project portfolio (ADF's), 11, 37, 45-48
proposals for ADF, 36-37, 88-89, 90-99
General Accounting Office (GAO), ADF study and report by, 5, 24, 25, 36, 37
Grants
ADF research, 5, 11, 12, 49, 110-111
agreement for, 44, 86
approval process, 41-43, 90-99, 107-108
budget for, 46
179
information tools for publicizing availability of, 40-41, 49-50
monitoring, 5, 44-45
Grassroots organization
project benefits on, 68
project participation and, 7, 59-60, 63
project sustainability of, 72, 73
technology dissemination by, 78
trade-offs involving, 80
Greenbelt Movement, 89
Guidelines
for funding organizations, 110
grant provision, 18, 90
Hilliard, Constance, 36
Industrial Areas Foundation (New York), 79
Iniminak Pastoralists Project, 29
Inputs, agricultural. See Agriculture
Integrated pest management (IPM), 74
Inter-American Foundation (IAF), 5, 18, 19, 27, 35, 44, 115, 116
Interest bearing accounts, 19, 45
Intermediary organizations
project benefits on, 68
project origination by, 7, 58
project participation and, 60, 63, 64
project sustainability of, 72, 73-74
technology dissemination by, 78
trade-offs involving, 80
International Fund for Agricultural Development (IFAD), 27, 107, 115, 116
Irrigation. See Agriculture; Water supply; individual projects using
Kellogg Foundation, 101
Kenya, 9, 29, 58, 60-61, 62, 64, 66, 68, 70, 72, 74, 75, 76, 77-78, 79, 86, 91, 92, 93, 94, 98, 99, 104, 105, 106, 109
Kikatili Village Malihai Club Project, 54, 58, 59, 62, 69, 72, 73, 74, 80, 89, 91, 98, 99, 135-137
Land
- tenure, 62
- value, 62, 68
Legislation
ADF's 1980 authorizing, 3, 5, 35, 40
appropriations authorization (ADF), 3, 5, 35-36
congressional policy options involving authorization and appropriations, 17-19
five-year reauthorization, 5, 13-14, 37
see also Congress, U. S., individual statutes
Loan programs, 47, 75, 78, 79
developing ADF, 109-110
funds lost through, 18-19
Malihai Arusha organization, 89
Mandate, ADF’s legislative, 3, 5, 7, 10, 11, 17, 35, 38, 48, 64, 71, 81, 88, 89
Matabeleland Council of Disabled Persons, 29
Matlon, Peter J., 93, 94, 96
Media
grant publicizing by, 40-41, 50
unfavorable coverage on ADF by, 36
Monitoring
by ADF, 65, 99-101
approach differences by ADF, 44
checklist for program, 56, 90, 99-100
methods of ADF project by OTA, 10, 23-31
quarterly report’s requirement for, 45, 100-101
Morogoro. See Integrated Food Development Program Project
National Agricultural Credit Bank (Senegal), 9, 78, 110
National Malihai Club, 73
NGK Self-Help Water Project, 54, 58, 62, 66, 68, 69, 70, 74, 77, 78, 79, 86, 91, 92, 94, 98, 104, 137-139
Niger, 29, 58, 61, 72, 86, 88, 89, 92, 107
Nongovernment organizations (NGOS)
project funding by, 8, 69
project referrals from, 41
see also Grassroots organizations; Intermediary organizations; individual donors
No-year funds, 18-19, 35-36, 37
Office of Management and Budget (OMB), 5, 40
Oversight, congressional
high priority topics for ADF, 16
policy options involving, 15-17
Participation, 7-8, 9, 10, 28, 55-58, 65-67
access to projects’, 61-63
ADF lessons for other development assistance organizations, 116-117
assessment forms used by OTA field teams, 151-154, 155-156
benefits from, 63-64, 67-68, 79
contributions to, 58-60, 63, 69
in decisionmaking, 63-64
by ethnic minorities, 61-62
factors affecting, 64-65
local control of, 58-60, 79-80
women’s, 58, 62-63, 64
Partnership for Productivity/Kenya Project (PFP), 48, 54, 58, 60-61, 62-63, 64, 66, 67, 69, 73, 74, 76, 79, 104, 139-140
Peace Corps, 18, 41, 58, 103-104
Petty, Reginald, 36
Planning-grants. See Grants
Plans, country ADF’s 37-38, 105-107
Policy
ADF technical assistance, 64
options for Congress, 12-19
Portfolio, ADF’s, 11, 37, 45-48

Malihai Arusha organization, 89
Mandate, ADF’s legislative, 3, 5, 7, 10, 11, 17, 35, 38, 48, 64, 71, 81, 88, 89
Matabeleland Council of Disabled Persons, 29
Matlon, Peter J., 93, 94, 96
Media
grant publicizing by, 40-41, 50
unfavorable coverage on ADF by, 36
Monitoring
by ADF, 65, 99-101
approach differences by ADF, 44
checklist for program, 56, 90, 99-100
methods of ADF project by OTA, 10, 23-31
quarterly report’s requirement for, 45, 100-101
Morogoro. See Integrated Food Development Program Project
National Agricultural Credit Bank (Senegal), 9, 78, 110
National Malihai Club, 73
NGK Self-Help Water Project, 54, 58, 62, 66, 68, 69, 70, 74, 77, 78, 79, 86, 91, 92, 94, 98, 104, 137-139
Niger, 29, 58, 61, 72, 86, 88, 89, 92, 107
Nongovernment organizations (NGOS)
project funding by, 8, 69
project referrals from, 41
see also Grassroots organizations; Intermediary organizations; individual donors
No-year funds, 18-19, 35-36, 37
Office of Management and Budget (OMB), 5, 40
Oversight, congressional
high priority topics for ADF, 16
policy options involving, 15-17
Participation, 7-8, 9, 10, 28, 55-58, 65-67
access to projects’, 61-63
ADF lessons for other development assistance organizations, 116-117
assessment forms used by OTA field teams, 151-154, 155-156
benefits from, 63-64, 67-68, 79
contributions to, 58-60, 63, 69
in decisionmaking, 63-64
by ethnic minorities, 61-62
factors affecting, 64-65
local control of, 58-60, 79-80
women’s, 58, 62-63, 64
Partnership for Productivity/Kenya Project (PFP), 48, 54, 58, 60-61, 62-63, 64, 66, 67, 69, 73, 74, 76, 79, 104, 139-140
Peace Corps, 18, 41, 58, 103-104
Petty, Reginald, 36
Planning-grants. See Grants
Plans, country ADF’s 37-38, 105-107
Policy
ADF technical assistance, 64
options for Congress, 12-19
Portfolio, ADF’s, 11, 37, 45-48
Poverty, projects’ impact on, 8, 61-62
private voluntary organizations (PVOS), 8, 37
ADF’s resemblance of, 38
coordination with, 103
problems common to ADF of, 115, 116
programs funded by, 67, 69
projects proposed by, 36-37, 41, 58
see also NGOS: individual organizations
Project Assessment Memorandum (PAM), 42-43, 90, 97-99
Project Review Committee (PRC), ADF, 37, 43, 49, 90
Quarterly reports, See Monitoring
Reagan, Ronald, 35
Reauthorization
congressional options involving, 13-14
see also Legislation
Reforestation, 59, 69, 74
Regional Liaison Officers (RLOS), 39
grant information dissemination by, 41
improvements concerning, 89
monitoring involvement by, 45
Replicability
assessment forms used by OTA field teams, 161-162
of projects, 9, 28, 75-79, 80
Results
assessment forms used by OTA field teams, 155-157
of projects, 8, 28, 65-70, 79-80
Robinson, Leonard, Jr., 36, 37, 40
Ross Bethio, See Youth Association of Ross Bethio Project
Sahel Development Fund, 35
Senegal, 9, 29, 58, 60, 61, 62, 78, 86, 88, 91, 92, 99, 107
Senegal River, 69
Silveira House Development Fund Project, 29, 54, 60, 61, 63, 69, 74, 144-145
Sokoine University (Tanzania), 75
Staff
ADF lessons concerning role of African, 117-119
African-based, 5, 11, 12, 39, 45, 92, 101-103
consultant’s use to complement, 10, 11, 39, 102
formation of management, 5, 36, 37
growth in, 5, 39-40
limit on size of, 5, 40
personal contracts of, 37, 40, 41
training, 11, 12, 95, 102
Standards. See Guidelines
Strategies, country, 37-38, 105-107
Sustainability, 8-9, 10, 28, 67-69, 70-72
assessment forms used by OTA field teams, 157, 158-160
economic, 67-68, 72-73, 98-99
environmental, 68-69, 74, 94-97
factors affecting, 75
organizational, 68, 73-74, 88-89
technical, 74-75
Technology
agricultural, 46-47, 48, 93, 96
choices of, 10, 28, 58, 74-75, 78, 92-94
constraints on transfer of, 7-8, 9, 77-78
dissemination of project, 9, 28, 76-77, 78
renewable resource, 71, 97
Technical assistance
provision of, 8-9, 58, 64, 70
training, 73
Technology transfer. See Technology, dissemination of project
Tractors
use of, in funded projects, 47, 63, 66
see also individual projects using
Trade-offs, 61, 79-80
Training
costs of, 8, 45
evaluation, 49
financial, 45, 73
grant funds used for financial management, 45
management, 45, 74
technical assistance, 73
Tutume Tractor Hire Project, 54, 58, 60, 63, 66, 67, 69, 70, 72, 73, 75, 77, 80, 92, 141-143
UNIFEM. See U.N. Development Fund for Women
Union Kaoural Project, 54, 58, 59, 61, 68, 69, 78, 80, 88, 91, 92, 99, 132-134
United Nations Decade for Women, 27
United Nations Development Fund for Women (UNIFEM), 27, 115, 116
Water supply
projects funding improved, 46, 47
see also individual
Weber, Fred R., 71, 97
Wilson, Percy, 36
Women
participation in projects by, 7, 8, 10, 58, 62-63, 64
project access by, 62-63
rural credit for, 75, 78, 79
World Bank, 8, 35, 38, 69
World Council of Credit Unions, 40
Youth Association of Ross Bethio Project, 54, 60, 62, 63, 68, 69, 74, 78, 86, 91, 99, 107, 130-132
Zimbabwe, 29, 60, 61, 62, 68-69, 107, 109
Zimbabwe Coffee and Tea Project. See Agricultural Finance Corporation Project