# Appendix F

# PERSONS AND ORGANIZATIONS VISITED

During the course of this study, visits were made to each operating transit agency and to other organizations with an interest in the design and operation of rail rapid transit systems. The following is a list of the persons interviewed and their organizational affiliation. Individual recognition of their contributions to the study is not possible, except in a few cases where their observations are cited directly in the report. The OTA staff and the Urban Mass Transit Advisory Panel are grateful for the cooperation of these people and for the generous gift of their time and interest. Persons interviewed by the OTA staff are listed on the left. Those interviewed by the technical consultants, Battelle Columbus Laboratories, are listed on the right.

## **OPERATING TRANSIT AGENCIES**

# **Boston—Massachusetts Bay Transportation Authority (MBTA)**

Jason B. Baker

Supt., Equipment Engineering

Francis X. Capelle

Deputy Supt., Signals and Communications

Joseph P. Dyer

General Supt., Power and Signals

William Malone

Safety Department

David Marcham

Transportation Department

Larry Bulongie

Signals and Communications

James A. Burns

General Supt., Equipment Maintenance

Raymond M. Caddigan Supt. of Rail Lines

Francis X. Capelle

Deputy Supt., Signals and Communications

Frank Crowley

Deputy Supt., Maintenance

Col. Warren J. Higgins
Director of Operations

Larry Maddalena Electrical Supervisor

# Chicago-Chicago Transit Authority (CTA)

Joseph Bensen Kendrick Bisset

Librarian Supervisor, Signal Design .

James Blaa Paul Cleaver

Manager of Transportation Supt., Signals and Communications

Thomas Boyle Arthur Sandberg

Director of Safety Manager, Engineering

Albert Brandt James Stewart

Signal Maintainer, Lake-Harlem Shops Manager, Equipment Engineering

Daphne Christensen Ralph Tracy

Science Advisor to the Chairman of the Board Director of Transportation Services

Paul C. Cleaver

Supt., Signals and Communications

Adel El Dib

Management Systems

Judy Genneson

Librarian

Edward Henry

Public Safety

Harold Hirsch

Manager of Operations Planning

Paul Kole

General Manager, Finance

George Krambles

General Manager, Operations

Herbert Lowenstein

District Supervisor (North)

Katherine Moriarty

Supervisor, Collection Agents

Evan C. Olmstead

Manager of Maintenance

A. R. Sandberg

Manager of Engineering

Theodore Szewc

Supervisor, Signals Maintenance

Ralph Tracy

Director of Transportation Services

Joanne Vlecides

Development Planning

Thomas Wolgemuth

Director, Plant Maintenance

# Chicago—Illinois Department of Transportation

#### B. G. Cunningham

Former Assistant Secretary of Transportation (Illinois DOT)

# Cleveland—Cleveland Transit System (CTS)

Elmer Corlett
Director of Personnel

Bernard Hamper Employment Supervisor

Leonard Kraynik Chief Research Analyst

Michael McKenna Supt., Power and Plant

Philip Rockwood Manager of Maintenance

Myron Silsby Supt. of Rapid Transit

Bernard Wilchek

Supervisor of Management Development, Training and Safety

Dear Williamson Manager of Operations

Donald Yuratovac
Research Specialist, Research and Planning

# New York—New York City Transit Authority (NYCTA)

Charles Kalkhof
Assistant General Superintendent,
Maintenance of Way

William O'Neill
Asst. Supervisor of Signals

Louis Alessi Assistant Supervisor, Car Maintenance

Frank T. Berry
Executive Officer, Operations
and Maintenance

Joseph Calderone

Irwin Cohen

Frank De Maria Supt. of Rapid Transit

Seymour Dornfeld
Division Engineer, Signals and
Communications

Donald Gill Chief Industrial Engineer

Charles Kalkhof
Assistant General Superintendent,
Maintenance of Way

Harold J. McLaughlin Assistant General Supt., Rapid Transit Transportation

Dennis Newman
Deputy Subdivision Engineer,
Maintenance of Way

Jack Rogg
Supt. of Engineering and Production
Control

Daniel T. Scannell

Senior Executive Officer, Operations

Management

Bart Sheehan

Railroad Signal Specialist, Maintenance of Way

Ludwig Stanitsch

Senior Transit Management Analyst

Thomas Sullivan
Supt., Rapid Transit

# Philadelphia, Camden—Port Authority Transit Corporation (PATCO)

David L. Andrus, Jr.

Supervisor of Traffic and Planning

Howard C. Conings

Safety and Insurance Supervisor

Robert B. Johnston General Manager

Robert S. Korach

Assistant General Manager and Supt. of

Operations

John A. Lane

Administrative Assistant to the General

Manager

John J. McBride

Captain of PATCO Police

Herbert McCreary Statistician

J. William Vigrass
Supt. of Equipment

James F. Elder

Supt. of Operations

Joe Fiori

General Foreman, Signals and Communications

Robert B. Johnston General Manager

Robert S. Korach

Assistant General Manager and

Supt. of Operations

J. William Vigrass
Supt. of Equipment

D. R. Wolfe

Supt. of Way and Power

Clay Yost

Equipment Engineer

PATCO Consultants

Gibbs & Hill Jack R. Shepard

Chief Systems Engineer (Ret.)

### San Francisco—Bay Area Rapid Transit (BART)

Malcolm Barrett General Counsel

Ward D. Belding, Jr.

Senior Economic Analyst

Ray Carroll

Director of Maintenance

Krishna Hari

Train Control Systems Engineer

George Anas William Briner

Supt. of Line Operations

Ray Carroll

Director of Maintenance

Marvin Denowitz

Manager of Quality Control

Krishna Hari

Train Control Systems Engineer

Fred Harmon Transportation Division

William F. Hein Director of Planning

Mary-Lou Mulhern Librarian

Eugene P. Nunes Safety Supervisor

Philip O. Ormsbee Assistant to General Manager

William M, Reedy Former Member, BART Board

William J. Rhine Director of Engineers

Ronald E. Rypinski Supervisor of Maintenance Planning

George M. Silliman Former Member, BART Board

#### BART Consultants

Hewlett-Packard David Cochran Leonard Cutler

Lawrence Berkeley Laboratory Don M. Evans D. Theodore Scalise

Roy W. Harris, TRW Manager, BART Safety Availability Project

Clarence Lovell

Member, Special Panel, Public Utilities and Corporations Committee, California Senate

Bernard M. Oliver Member, Special Panel, Public Utilities and Corporations Committee, California Senate

William Wattenburg Independent Consultant

San Francisco-State of California

Alfred E. Alquist Chairman, Public Utilities and Corporations Committee, California Senate William F. Hein Director of Planning

Mary-Lou Mulhern Librarian

William J. Rhine Director of Engineering

R. Somerton
Training Supervisor

BART Consultants

Parsons-Brinckerhoff-Tudor-Bechtel Walter Quintin of the Bechtel Corp. TRW Hal Buchanan Roy Harris, Project Manager

Everett Welker

James Cooney

Office of the Legislative Analyst

Wayne Keithley

Office of the Legislative Analyst

James R. Mills

Member, Public Utilities and Corporations Committee, California Senate

A. Alan Post

Legislative Analyst

San Francisco-California Public Utilities Commission

James K. Gibson

Director, Transportation Division

Leo L. Lee

Senior Electrical Engineer

William L, Oliver

Transportation Division

Herman W. Privette

Senior Transportation Supervisor

Theodore E. Rogers

Chief, Railroad Operations and

Safety Branch

In addition to contacts with the preceding people and organizations who are involved in operating transit agencies, OTA technical consultants from Battelle Columbus Laboratories interviewed the following persons.

#### AGENCIES IN PLANNING OR CONSTRUCTION ACTIVITY

Atlanta—Metropolitan Atlanta Rapid Transit Authority (MARTA)

Al Locke, System Safety Engineer John J. Tucker, Equipment Design Manager Ernest Young, Equipment Design Engineer

Consultants

Parsons-Brinckerhoff-Tudor-Bechtel
Dale H. Fencken, Supervising Engineer, ATC

Baltimore—Mass Transit Administration (Maryland)

Walter J. Addison, Administrator Carl Buhlman, Manager, Equipment and Equipment Systems Frank W, Hearne, Director, Rapid Transit Development Division Bernard Walker, Senior Electrical Engineer

Consultants

Daniel, Mann, Johnson, and Mendenhall/Kaiser Engineers P. Morris Burgess, Chief Systems Engineer David Hammond, Project Manager Lewis Sanders, Senior Systems Engineer

#### Buffalo—Niagara Frontier Transportation Authority (NFTA)

Kenneth Knight, Manager of Metro Construction Eugene Lepp, Manager of Systems

#### Denver—Regional Transit District (RTD)

Dr. J. Edward Anderson, Advisor

George Billman, Manager, Technology Assessment

Aubrey J. Butts, System Design

Carlos DeMoraes, Assistant Executive Director, Development

R. J. Farrell, Command and Control Specialist

Ralph Jackson, Director of Planning

Paul Newcomb, Director, System Design

John Simpson, Executive Director

A. J. Weaver, Subsystem Requirements

W. Wild

#### Consultants

Systems Management Contractor (TRW Systems et al.)

E. Bagerstos, Reliability/Safety

R. K. Boyd, Assistant Program Manager, Controls

A. F. Ems, Reliability/Safety

Robert Johnson/Simulation

Herman Wells, Controls

#### Miami—Metropolitan Dade County Transit Authority

### E. Randolph Preston, Asst. Coordinator for Transportation Development

#### Consultants

Kaiser Engineers

James Allis

Ralph Mason

Eugene Stann, Project Manager

#### Minneapolis-St. Paul—Twin Cities Area Metropolitan Transit Commission

Camille Andre, Executive Director

John Jamieson, Director of Transit Development

Douglas Kelm, Chairman, Metropolitan Transit Commission

William Marshall, Systems Engineer

Robert Pearson, Project Manager, Fixed-Guideway Systems

#### Consultants

De Leuw Cather

Frank Smith, Small Vehicle Study

#### Others

Dr. J. Edward Anderson, University of Minnesota

J. Kiedrowski, Staff Member, Minnesota Senate Metropolitan Urban Affairs Committee

#### Pittsburgh—Port Authority of Allegheny County (PAAC)

John Mauro, Executive Director

James Maloney, Acting Manager, Early Action Program

Robert Sedlock, Systems Technology

Consultants

Kaiser Engineers

Thomas R. Gibson, Systems Engineering

Zoltan Stacho, Project Manager

Washington, D.C.—Washington Metropolitan Area Transit Authority (WMATA)

C. David Allen, Systems Maintenance Engineer

Howard W. Lyon

David Q. Gaul, Assistant Director, Office of Equipment Design

Warren Quenstedt, Deputy General Manager

William Randolph

Ralph Sheldon, Train Control Engineer

Consultants

Gibbs and Hill

Joseph Smith, Senior Transportation Engineer

Jack Shepard, Chief Systems Engineer (Retired)

## AUTOMATED AIRPORT SYSTEMS

Dallas-Fort Worth Airport—Dallas-Fort Worth Regional Airport Board (AIRTRANS)

Dennis Elliott, Manager of Engineering

Dalton Leftwitch, Operations Supervisor, AIRTRANS

David Ochsner, Manager, AIRTRANS

David Slaboda, Maintenance Supervisor, AIRTRANS

Supplier

LTV

Richard Condrey, Manager, Ground Transportation

Austin Corbin, Project Manager

John Loutrel, Operations Research

Seattle-Tacoma International Airport—Port of Seattle (Sea-Tac)

Arthur Krause, Airport Maintenance Superintendent

Eugene Sagar, Operations Manager, Port of Seattle

Don Shay, Director of Aviation, Port of Seattle

Consultants

The Richardson Associates

Harry Linden, Assistant Administrative Director

Supplier

Westinghouse Electric Company

Joseph Borkowski, Maintenance Manager

## **SUPPLIERS**

General Railway Signal Corp. (GRS), Rochester, N.Y.

Dr. John Freehafer, Manager of Advanced Engineering Arthur Gebhardt, Vice President, Marketing

Mark Sluis, Vice President, Engineering

Westinghouse Air Brake Company (WABCO), Union Switch and Signal Division, Swissvale, Pa.

Homer Hathaway, Senior Systems Consultant

Westinghouse Electric Company (WELCO) Transportation Division, Pittsburgh, Pa.

Philip Gillespie, Manager of Market Development

James H. King, Reliability Engineer

Dr. Robert Perry, Manager, Train Controls and Vehicle System Engineering

#### INSTITUTIONS

Amalgamated Transit Union, Washington, D.C.

Walter Bierwagen, Member. General Executive Board and Director of Public Affairs

Earle Putnam, General Counsel

American Public Transit Association (APTA), Washington, D.C.

Robert Coultas, Deputy Executive Director

Jack Hargett, Legislative Liaison

B. R. Stokes, Executive Director

#### FEDERAL AGENCIES

Transportation Systems Center (TSC), Cambridge, Mass.

Robert Casey, Systems Analyst

Harry Hill, Man-Systems Technology

Robert Pawlak, Project Manager, ATC Program

Chan Watt, Systems Safety/Reliability/Maintainability

Urban Mass Transportation Administration (UMTA), Washington, D.C.

Steven Barsony, Acting Director, Morgantown Division, Office of R&D Edward J. Boyle, Manager, Safety Division, Office of Transit Management Ray Brunson, Systems Development Branch, Office of R&D Vincent DeMarco, Systems Development Branch, Office of R&D

Vincent DeMarco, Systems Development Branch, Office of R&D

Duncan MacKinnon, Chief, Advanced Development Branch, Office of R&D

Paul Spencer, Staff Engineer, Rail Branch, Office of R&D

Federal Railroad Administration (FRA), Washington, D.C.

C. M. Bishop, Chief, Signals Branch, Standards and Procedures Division Rolf Mowatt-Laarsen, Chief, Standards and Procedures Division, Bureau of Safety William Paxton, Chief, Maintenance of Way Branch, Standards and Procedures Division

National Transportation Safety Board (NTSB), Washington, D.C.

J. Emerson Harris

Robert Jewell

Thomas Styles, Chief, Railroad Safety Division