AUTHOR; George M. Smerk

TITLE: Urban Mass Transportation

PUBLISHER/SOURCE: Indiana University Press, Bloomington, Indiana

DATE: 1974

ANNOTATION **ANN**OTATION CATEGORIES x Book This book, published toward the end of the PUBLICATION study **OTA** community transit planning assessment, Q is the most recent history and evaluation of Article the Federal urban mass transportation program. Popular press It is also perhaps the most thorough and Official plan, report I readable book on the subject, written by a **∆**gislation **regs**. college professor with several previous publications $o\bar{n}$ American urban transit to his MUTHOR'S APPROACH credit. Theoretical empirical The book begins by reviewing the evolution of the Federal transit program. It traces the National/Federal key political forces and individuals that have led the effort to shape Federal transit Sottate policy from the late 1950s-through the Federal-Reqional/Local CONTEXT Aid Highway Act of 1973. Atlanta Boston The author then outlines arguments in favor Chicago of public investment in mass transit: (1) to GEOGRAPHIC reduce congestion more inexpensively than by building new highways; (2) to conserve scarce Denver Los Angeles urban space; (3) to improve urban design; (4) San Francisco to **reduce** noxious air pollutions; and (5) to save travelers' money (a benefit that is Seattle Twin Cities On the other side, arguments debatable). Washington, D.C. against transit claim that (1) transit is unattractive; (2) it is inflexible; (3) that the U.S. urban population is spread too thinly to be served effectively by transit; (4) that Gen. planning approach Political influences the auto, not transit, is the cheaper way to Goals, objectives Govt. institutions go. Financing A historical discussion of transit operating ISSUES Public evolvement agencies, followed by a *closer* look at the Needs forecasting UMTA program, sets the stage for an evaluation of the failures of mass transportation programs. PLANNING Land use planning Efforts to boost transit have been unable to Multimodal trans. plan stem the postwar erosion of ridership. Dev. of alternatives Eval. of alternatives Development controls St. & hwy. management Transit management

<u>Urban Mass Transportation</u> Page Two

There are no national performance standards even to judge the quality of transit. Transit agencies are reluctant to adopt innovative improvements. Transit has not played a significant role in shaping urban growth. Lack of intermodal coordination and the fragmentation of government has hindered progress.

Recommendations for action include clarifying the mission of the Federal program by setting workable goals, increasing the available funds and the certainty that they will be available, providing incentives for governmental integration on the local level, establishing a rational national pricing policy for highways so user charges reflect the true costs, and improving transit management.

AUTHOR: Roger L. Creighton

St. & hwy. management
Transit management

TITLE: Urban Transportation Planning

PUBLISHER/SOURCE: University of Illinois Press

DATE: 1970

ANNOTATION CATEGORIES		ANNOTATION :	
ALTHOR'S TYPE OF APPROACH PUBLICATION	X Book Study Article Popular press Official plan, report Legislation, regs. Theoretical Empirical	Creighton's book is one of the most widely used urban transportation texts in engineering schools today. It provides a good summary of how urban transportation planning has been done, by relying heavily on the CATS and Niagara Frontier experience. These studies are among the earlier transportation studies, and while they did use the same basic procedures as more recent studies, they lack some of the later refinements developed for transit studies.	
GEOGRAPHIC CONTEXT	x/National/Federal 1 State Regional/Local Atlanta Boston X Chicago Denver Los Angeles San Francisco Seattle Twin Cities Washington, D.C.	Creighton describes a six step planning process including: (1) inventories; (2) forecasts; (3) goals; (4) Preparing network proposals; (S) testing; and (6) evaluation. These steps are used today, although the first two (especially land use forecasts) are increasingly done by regional planning agencies rather than transportation agencies. The goals mentioned in the book include transportation and some nontransportation goals. However, only the transportation goals were used in the evaluation of alternatives, Although Creighton discusses the need for using	
PLANNING ISSUES	X Gen. planning approach Political influences Goals, objectives Govt. institutions Financing Public involvement Needs forecasting Land use planning Multimodal trans. plan. Dev. of alternatives Eval. of alternatives	social environmental and other nontransportation goals in justification of transit systems he does not incorporate these goals into the evaluation "process. This failure to use nontransportation evaluation factors plus the emphasis on expressway planning limit the value of the book for transit planning purposes.	

AUTHOR: B. G. Hutchinson

Transit management

TITLE: Principles of Urban Transport Systems Planning

PUBLISHER/SOURCE: Scripta Book Company, Washington, D.C., and

McGraw-Hill Book Company, New York

DATE: 1974

ANNOTATION: ANNOTATION CATEGORIES x Book This new textbook on urban transportation PUBLICATION planning addresses many of the very current Study g issues for the first time in a text (at Article least as known to these reviewers) . Popular press Official plan, report As a text, the book describes travel-demand Legislation, regs. forecasting, transport-related lane'L use models, urban transport technology, characteristics of urban structure, evaluation of urban <u>Theoretical</u> transport investments, and planning process Empirical theories. ■ National/Federal Perhaps" the most significant contribution is its critique of the planning processes of the x State 1950s and 1960s, which projected trend patterns of growth and selected an alternative X Regional/Local GEOGRAPHIC CONTEXT Atlanta plan capable of providing the greatest trans-Boston portation access at the lowest cost. Chicago The author argues that this approach has ig-Denver nored several major issues. ..environmental Los Angeles impacts, impacts on land development patterns, travel needs of tripmakers without access to San Francisco Seattle a car, and the question of comparative benefits from investments in other community Twin Cities services instead of transportation. Washington, D.C. The author describes a transportation planning Gen. Plaming approach model (Friend and Jessop) that places much Political influences greater attention on defining the problem and Goals, objectives strategies for implementation. Govt. institutions X Financing Public involvement Meeds forecasting Land use planning Multimodal trans. plan. Dev. of alternatives Eval. of alternatives Development controls St. & hwy. management

AUTHOR: Frank C, Colcord, Jr.

TITLE: Urban Transportation Decision-Making, Final Report

PUBLISHER/SOURCE: U.S. Department of Transportation

DATE: 1974

ANNOTATION CATEGORIES Book PUBLICATION Study g Article TYPE Popular press Official plan, report egislation regs. WIHORE PPROPOS Theoretical x Empirical National/Federal State Regional/Local GEOGRAPHIC CONTEXT Atlanta Boston Chicago Denver Los Angeles San Francisco Seattle Twin Cities Washington, D.C. Gen. **planning** approach influences Political x Goals, *objectives* x Govt. institutions Financing PLANNING ISSUES X Public involvement Needs forecasting x Land use planning Multimodal trans. Plan X Dev. of alternatives Eval. of alternatives Development controls St. & hwy. management Transit management

ANNOTATION:

This summary report, produced under contract to the Department of Transportation, is a study of the transportation policymaking process *in* several American and foreign It provides an historical review of transportation planning institutions, transportation policy formulation, policy changes and general policy trends based on case studies in the following cities: Minneapolis-St. Paul, Boston, San Francisco, Seattle, Atlanta, Stockholm, Hamburg, Amsterdam, Leeds, Manchester, Montreal, and profiles on the individual cities Toronto. are included. Examination is made of the political, environmental, geographical, and economic characteristics influencing the determination of policy. Institutional and policy "trees," or diagrammatic models, show stages of growth and change, and each of the case studies can be plugged in to these Chapter VII of the summary contains conclusions and recommendations.

Colcord pinpoints two central problems in existing policy mechanisms: 1) the separation of land use planning and controls from transportation planning; and 2) the separation of decision making power in the hands of a local or regional agency from the agency making policy recommendations. He finds a universal need for a definition of what should be the appropriate responsibilities of local and 'parent" governmental Key elements of successful transagencies. portation policymaking are comprehensiveness (defined as a decisionmaking process in which a variety of possible policies are considered) and responsiveness (decisions are made by elected officials with broad policy responsibility). Cultural/political differences in the styles of transportation policymaking in the \overline{U} .s. and in Canada and Europe tend to make the American policy mechanisms less comprehensive and responsive.

<u>Urban Transportation Decision-Making, Final Report</u> Page Two

A new trend that has universal appeal is the establishment of High-level, multimodal transportation institutions to replace highly fragmented transportation planning structures. This trend and the extent to which it occurs is documented for each of the case cities. Colcord attributes this trend in the U.S. to the financial problems of transit operators and the unpopularity of the metropolitan (as opposed to municipal) government idea -- units of government which conceivably might take **over** areawide transportation responsibilities.

The report clearly illustrates the importance of institutional structure and policymaking trends as factors in the final outcome of transportation planning. On the basis of widespread past experience and on current trends among transportation policy institutions, careful recommendations are made for future structural changes, such as: single funding arrangements for transportation planning and implementation; stronger regional institutions; unification of transportation and land use planning; politicizing of policymaking at local levels so that community viewpoints must compete against each other; higher level (state and Federal) involvement in broad transportation planning and establishment of guidelines for local governments. The added value of this report is the recentness of the material in the case studies.

AUTHOR: Real Estate Research Corporation

The Costs of-Sprawl TITLE:

PUBLISHER/SOURCE: U.S. Government Printing Office

DATE: April 1974

ANNOTATION CATEGORIES **Bo**o k PUBLICATION Study **Art**icle TYPE Popular press Official plan, report Legislation, regs. NPPROACH Theoretical x Empirical National/Federal State Regional/Local CONTEXT Atlanta Boston Chicago GEOGRAPHIC Denver Los Angeles | San Francisco Seattle Twin Cities Washmqton, D.C. Gen. planning approach Political influences Goals, objectives Govt. institutions x Financing ISSUES Public involvement

Needs forecasting

Multimodal trans. plan

Dev. of alternatives

x Development controls

Transit

Eval. of alternatives

St. & hwy. management

management

X Land use planning

PLANNING

ANNOTATION:

This book seeks to provide information for local public officials on public and private costs of urbanization density and patterns. It includes economic costs; residential; open space/recreation; schools; streets and roads; utilities; public services; and land. It analyzes environmental effects; air pollution; water pollution; noise; vegetation and wildlife; visual effects; water and energy consumption. It also analyzes personal effects; psychic costs; travel time; traffic accidents; crime; use of discretionary time.

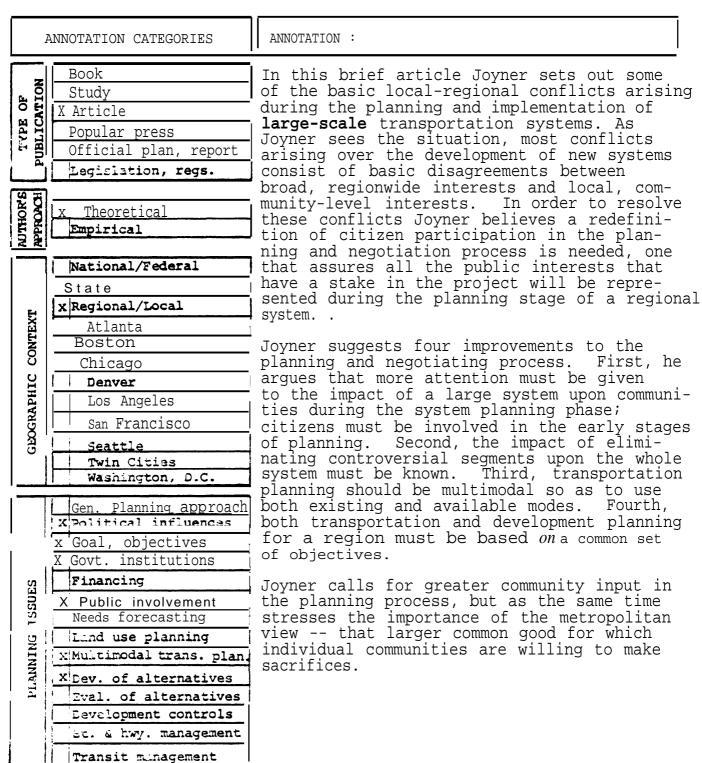
Several conclusions and findings are made in this report. The high density planned community consumed 40% less energy than the low density sprawl pattern. In annual terms this means 400 million BTU per dwelling unit in the low density sprawl pattern compared to about 210 million BTU per dwelling unit in the high density planned pattern. high density planned community cost per residential unit was \$21,000 compared to \$49,000 per unit in low density sprawl pat-This is for all community costs prorated. Water and air pollution are substantially less and water consumption less in the higher density pattern. With 52% less travel time required in the snore densely planned community, less accidents and other psychic benefits are described. Gas and electricity use 'is a function of housing type and structural characteristics no variation among planned and sprawl communities with the same housing mix is shown." 'significant variation in consumption of gasoline occurs as a result of the differences among community types...." concludes that significant energy savings can be attained through greater use of mass transit.

AUTHOR: Harvey R. Joyner

TITLE: " Regional Local Conflicts in Transportation Planning"

PUBLISHER/SOURCE: Transportation Engineering Journal, Vol. 98

DATE: August 1972



AUTHOR: Rodney E. Engelen and Danvin G. Stuart

TITLE: New Direction-in Urban Transportation Planning

PUBLISHER/SOURCE: American Society of Planning Officials, Planning Advisory Service Report #303

DATE: June 1974

Ī	ANNOTATION CATEGORIES	ANNOTATION:	
TYPE OF PUBLICATION	Book Study Article Popular press Official plan, report Legislation, regs.	The report examines the expanding purposes of urban transportation planning and proposes methodological technical, and institutional changes in the conduct of urban transportation planning. It is a perceptive report, addressing many of the current planning issues.	
AUTHOR'S APPROACH	X Theoretical Empirical	Factors influencing transportation planning objectives are identified as the <i>energy</i> "crisis," the environmental movement, increased demand for public participation,	
PHIC CONTEXT	x National/Federal State x Regional/Local I Atlanta I I Boston Chicago Denver Los Angeles	the rise of! metropolitan planning agencies, advances in transportation and planning technology, and growing interest in balanced urban transportation. To fulfill the new, broader objectives, the authors suggest improvements in the planning process, recognition of social, economic, and environmental impacts, and improvements in transportation service.	
GEOGRAPHIC	San Francisco Seattle Twin Cities Washington, D.C.	The report offers a planning framework that distinguishes among six levels of planning, six steps in the planning process, and six planning topics. The planning levels are identified as policy planning (the broadest	
	X Gen. planning approach X Political influences x Goals, objectives	.]] \	
PLANNING ISSUES	x Govt. institutions Financing Public involvement Needs forecasting x Land use planning x Multimdol trans. plan	The authors emphasize the importance of corridor planning, characterizing it as a 'major new kind of activity for urban regions.' Corridor planning is defined as involving preparation of plans for major new line-haul highways or transit routes in an urban corridor 3-10 miles long and 3-6 miles wide.	
	Dev. of alternatives Eval. of alternatives Development controls St. & hwy. management	The report discusses the weaknesses of transportation planning institutional relationships and proposes ways to strengthen	
	x Transit management		

New Directions in Urban Transportation Planning Page Two

these relationships. With regard to transit planning, the authors call for strengthening ties between transit operating agencies and local governments and clarification of responsibilities for the different levels of planning. They suggest a strategy of interagency task force planning as a primary vehicle for corridor planning in the style of Baltimore's Urban Design Concept Team and Chicago's Crosstown Associates. The regional planning agency is recommended to provide leadership at both the regional system and corridor planning levels.

The report also stresses the need to improve methods for implementation. It makes the important point that continued separation of transportation and land use planning from regulatory/investment decisions can lead to poorly managed growth. The authors emphasize the need for joint development of transportation and other facilities, especially in station areas. However, they note the lack of specific implementation tools other-than zoning and voluntary cooperation between private or public land developers and transportation agencies.

In proposing 'next steps," the authors purposefully avoid specific recommendations, citing the wide variations in needs of individual urban areas. However, the importance of integrating Federal transportation programs and providing greater flexibility in transit financing are recognized.

Massachusetts Institute of Technology Urban Systems AUTHOR:

Transit management

Laboratory Proceedings of a Panel Discussion on the Interrelation of TITLE:

Transportation Systems and Project Decisions PUBLISHER/SOURCE: U.S. Department of Transportation

November 1, **1973** DATE:

ANNOTATION CATEGORIES		ANNOTATION:		
TYPE OF PUBLICATION	Book Study Article Popular press XOfficial plan, report Legislation, regs.	Them has been a growing concern among local communities and local offiaials over the effect on local areas of decisions on region wide transportation systems. Transportation planners have become increasingly aware of the need to consider environmental effect during systems planning.		
AUTHOR'S APPROACH	x Theoretical Empirical	This panel discussion was addressed to these concerns and related developments in planning methodology on system- and		
PLANNING ISSUES GEOGRAPHIC CONTEXT	I INational/Federal State x Regional/Local Atlanta	project-level decisions. The participants in the discussion were Federal officials, state and local officials, and leading professionals and academics in the transportation field.		
	Boston Chicago Denver Los Angeles San Francisco Seattle Twin Cities	The panel reached several conclusions. They agreed that one of the factors working against improved exchange between systemand project-level decisionmaking is the fragmentation of government levels and agencies involved in transportation planning. Areawide governments improve this situation provided they have adequate resources and authority needed to garry out responsibility.		
	Washington, D.C. X Gen. planning approach X Political influences X Goals, objectives X Govt. institutions Financing Public involvement Needs forecasting Land use planning Multimodal trans. plan 1 Dev. of alternatives Eval. Of alternatives Development controls	The panel also defined systems planning as 'a process in which near-term commitments are facilitated through an evaluation of short- and long-term impacts." The plans which emerge from this process are in no way to be considered "final." Systems planning, according to the panel, should proceed concurrently with project plans;		

on the panel participants.

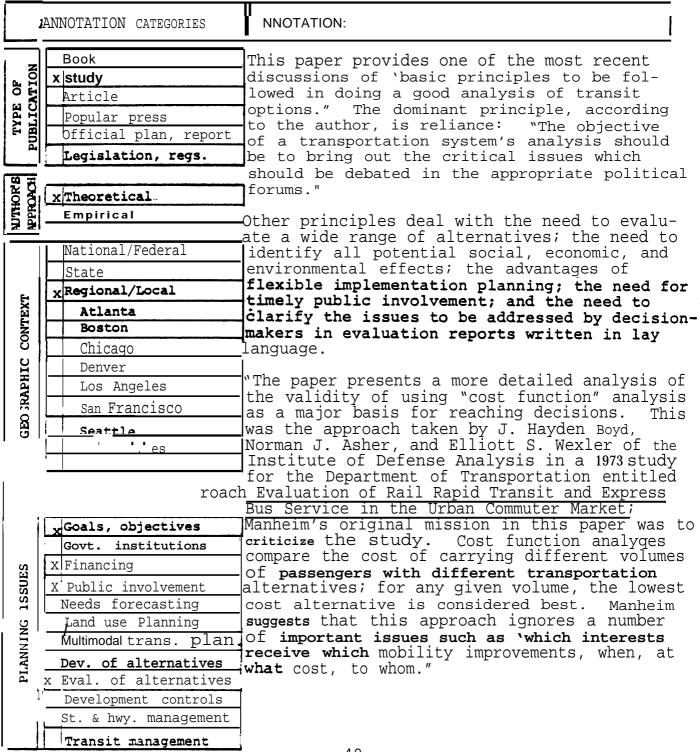
AUTHOR: Marvin L. Manheim

TITLE: "How Should Transit Options be Analyzed"

PUBLISHER/SOURCE: Paper Presented to the 54th Annual Meeting of the

Transportation Research Board, Washington, D.C.

DATE: January, 1975



AUTHOR: J. K. Meyer, J. F. Kain and M. Wohl

TITLE: The Urban Transportation Problem

PUBLISHER/SOURCE: Harvard University Press

DATE: **1965**

	ANNOTATION CATEGORIES ANNOTATION:		
TYPE OF PUBLICATION	X Book Study Article Popular press Official plan, report Legislation, regs.	Although only 10 years old, The Urban Transportation Problem has become a classic. The book is divided into three parts. The first part describes the recent trends and current conditions in urban areas and their relationships to urban transportation. The	
T AUTHOR'S	x Theoretical x Empirical National/Federal state	discussion covers several social factors such as race and housing which influence the urban transportation problem in addition to the more traditional transportation related factors Such as: (1) economic change; (2) location; (3) transport supply and financing; and (4) trip patterns and volumes.	
GEOGRAPHIC CONTEXT	Boston Chicago Denver Los Angeles San Francisco Seattle Twin Cities Washington, D. C.	The second part of the book presents a methodology for costing alternative urban" transportation modes. The book presents formulas which can be used under varying conditions to estimate modal costs for the three parts of an urban trip: (1) line haul; (2) residential collection and distribution; and (3) downtown distribution. Critics have maintained that the assumptions used in the book are biased against heavy rail systems. It is true that these formulas indicate only the costs of	
PLANNING ISSUES	X Gen. planning approach Political influences x Goals, objectives I Govt. institutions X Financing Public involvement X Needs forecasting Land use planning /Multimodal trans. plan. X Dev. of alternatives Eval. of alternatives Development controls St. & hwy. management Transit management	, alternative systems (and the values applied are subject to local conditions) and thus would not reflect any benefits which might be peculiar to a particular system. The third part, which discusses solutions and public policy, is directed toward possible innovation and possible pricing, subsidies, and regulations which might reduce the urban transportation problem.	

AUTHOR:

TITLE: 'l Citizen Participation in Transportation Planning"

Report of a Conference during the 52nd Annual Meeting of the Highway Research Board, Washington, D.C. PUBLISHER/SOURCE:

DATE: 1973

ANNOTATION CATEGORIES		ANNOTATION:	
TYPE OF PUBLICATION	Legislation, regs.	Citizen Participation in Transportation Planning is a summary of discussion and collection of papers presented at two Highway Research Board conferences held in 1973. It reflects a coalescence of viewpoints held by professionals in the field of transportation at the beginning of this decade and represents an attempt on the part of these conferees to assess the changes occurring in	
AUTHOR'S APPROACH	Theoretical x Empirical	transportation planning and decisionmaking as a result of the public pressures put upon	
S GEOGRAPHIC CONTEXT	National/Federal State		
PLANNING ISSUES	Public involvement Needs forecasting Land use planning Multimodal trans. plan. Dev. of alternatives Eval. of alternatives 'Development controls St. & hwy. management Transit management	The conferees began by defining citizen participation, its desirability and effectiveness and the two elements information and funding required for its effectiveness. Most of the participants in the conference assumed outright that citizen participation is essential in the determination of goals, objectives, and priorities in the transportation planning process. They also agreed that planners must create the channels for citizen	

"Citizen participation in Transportation planning" Page Two

input. They believed that citizen participation should only go so far as to influence and inform decisionmakers; they did not believe that citizens should have the power to make final decisions or to veto final decisions. Therefore, citizens should have an active, but limited, role in decisionmaking. In the end, the conferrees felt, conflict can be resolved by developing a 'good plan that meets community needs."

AUTHOR: Edward H. Holmes

The State of the Urban Transportation Art TITLE :

PUBLISHER/SOURCE: Highway Research News

July 1973 DATE:

ANNOTATION CATEGORIES		ANNOTATION:
TYPE OF PUBLICATION	Book Study X Article Popular press Official plan, report Legislation, regs.	The article discusses the history of urban transportation planning since the 1930s from the view of highway planning. The important legislative acts and developments in planning are described along with their implication for planning in the future.
AUTHOR'S APPROACH	x Theoretical Empirical	Some of the popular transportation topics of today multimodal systems and the impact of regionwide systems on local communities, for example have been discussed in the past and are not new issues. Holmes
HIC CONTEXT	x National/Federal x State X Regional/Local Atlanta Boston Chicago Denver	devotes the last part of his paper to this subject and to the lack of progress in urban transportation planning and implementation. The sharp division between the sophisticated transportation planning technology that has been developed and the extent to which it has been put to practical use is caused by: (1) inadequate planning staffs at state and local levels; (2) the unsuccesful attempts by local units and agencies to adapt the transportation planning process to their local uses when the planning process was developed to be used at a regional scale; (3) transportation planning that has not been truly intermodal; (4) ad hoc transportation
GEOGRAPHIC	Los Angeles San Francisco Seattle Twin Cities Washington, D.C. X Gen. planning approach	
UES	Political influences x Goals, objectives x Govt. institutions Financing	agencies that do not work for continuing needs; (5) the small amount of attention that has been paid to citizen interests and social and environmental factors; and (6) the lack of land use controls.
PLANNING ISSUE	Needs forecasting x Land use planning x Multimodal trans. plan 4 Dev. of alternatives Eval. of alternatives / Development controls x St. & hwy. management	Holmes' article is interesting both for its historical overview of the transportation planning process and its analysis of the suces ses and failures of that process.
	1 Transit Management	

AUTHOR: Robert A.Burco

TITLE: 'Innovation in Urban Public Transport: The Conceptual and Institutional Environment of Change"

PUBLISHER/SOURCE: International Conference on PRT, Minneapolis, Minnesota

DATE: April 9, 1973

1	ANNOTATION CATEGORIES	ANNOTATION:	
TYPE OF PUBLICATION	X Book Study Article Popular press Official plan, report Legislation, regs.	The author's central thesis is that new, protected bureaucracies and coalitions of interest that may evolve around PRT and BART-like transit projects only perpetuate the basic institutional problem that afflicts the highway program. The concentration of power at the state and Federal levels, and	
AUTHOR'S APPROACH		the concentration of expertise and finance within organizations having narrowly defined construction of operating responsibilities, has worked against responsive, adaptive planning.	
GEOGRAPHIC CONTEXT	X National/Federal State Regional/Local Atlanta Boston Chicago Denver Los Angeles	The author contends that U.S. decisionmakers have the wrong conception about problem - solving. There is a tendency for problems to be viewed as more well-defined than they are. Specific solutions are undertaken to solve the problem "for good." In fact, the author argues we need evolutionary strategies to allow flexible and dynamic problem solving. The author asserts that governmental centralization distorts local priorities; he cites the need to decentralize expertise, finance, research, and planning resources. An aggressive, evolutionary process of controlled	
	X San Francisco Seattle Twin Cities Washington, D.C.		
	x Gen. planning approach Political influences Goals, objectives x Govt. institutions		
PLANNING ISSUES	<pre>X Financing Public involvement Needs forecasting Land use planning Multimodal trans. plan. Dev. of alternatives</pre>		
	Development controls St. & hwy. management Transit management		

"Innovation in Public Transport: The Conceptual and Institutional Environment of Change" Page Two

The strategy is intended to avoid the difficulties surrounding BART. BART had to carry the U.S. transit R&D effort because the nation had willfully let transit wither and almost die. The author suggests that BART boosters raised too great expectations which may have caused disillusionment and lack of political and financial support. Although, congestion, air pollution, lack of mobility, and other problems persist, BART illustrates a 'problem ameliorating framework" that should serve "as a catalyst" for other cities, for Federal and state commitments, 'for the provision of adequate local transit. ..in the Bay Area, and for a redirection of urban development patterns through public infrastructure investment."

The author concludes that Bay Area people may have borne too much for the nation, but this catalyst effect may be the greatest BART contribution. BART failed only if one is 'second-guessing decisions made in an earlier area. It must be seen as part of an evolving solution gradually leading to other forms of traffic and traffic management. . . "newer transit proposals will still have to deal with present and future problems as shifting issues, rather than fixed and static planning or technological targets."

AUTHOR; Sid McCausland

TITLE: "Along for the Ride: People, Politics and Transportation:

California-Style"

Dev. of alternatives

Eval. of alternatives

Development controls

St. & hwy. management

Transit management

PUBLISHER/SOURCE: Assembly Committee on Transportation, California

Legislature, Sacremento, California

DATE: October 1974

ANNOTATION CATEGORIES ANNOTATION: Book The author makes a broad assessment of transportation problems, institutions, and plan-X Stu PE OF ning in California from a legislator's Article perspective, with an orientation to the dif-Popular_press PUBI ficulties in serving local needs through E Official plan, report higher level decisionmaking. He concludes Legislation, regs. that there is a need for public participation and decentralized decisionmaking. The book NUTRIOR'S NPPRONCH addresses the transit planning experience in xTheoretical California, but the lessons it draws are Empirical pertinent to other metropolitan areas. National/Federal One "important contribution is the documentation of the tendency for public participation programs to be dominated by higher income groups. state Regional/Local "Until the transit-dependent organize in an GEOGRAPHIC CONTEXT Atlanta adversary posture, their needs will get lots of rhetoric, but little action. . . We need dif-I Boston ferent sets of evaluation techniques for our Chicago analyses of commuter services and transit-Denver dependent services. Los Angeles San Francisco The book also shatters some myths about Toronto, which, the author writes, is developing in a Seattle dispersed form not unlike Los Angeles. High Twin Cities density development resulted from deliberate Washington, D.C. planning and zoning decisions. Bus and streetplanning approach car service were saturated before a subway was |Political influences built. In this context, however, Toronto (and Montreal) officials suggested that the only Goals, objectives reason they were able to proceed was because Govt. institutions their metropolitan form of government elimi-X Financing PLANNING ISSUES nated competition from other jurisdictions X Public involvement with **new** transit programs. Needs forecasting The author analyses the reason why transit Pro- " x Land use planning grams usually are dominated by plans for con-Multimodal tram. plan. struction and acquisition of new equipment.

"Along for the Ride: People, Politics and Transportation: California-Style" Page Two

State and Federal officials tend 'to advocate facility dominated transit systems" because "large public works projects are the only situations in which you can really exercise control from remote power centers. I realize that Secretary Brinegar's statements appear to run counter to my philosophy, but I think his budget will ultimately vindicate my view."

The author also comments on labor problems. He points out that although 'labor is the dominate variable cost in transit, public agencies are incapable of negotiating productivity-oriented labor settlements." He suggests that labor costs will be "the eternal Achilles. Heel of public transit." 'It may be that government should put most transit operations in the hands of private operators who could be motivated to negotiate business-like agreements."

AUTHOR: Richard J. Solomon and Arthur Saltzman

TITLE : History of Transit and Innovative Systems- --

PUBLISHER/SOURCE: MIT Urban Systems Laboratory, Cambridge

March, 1971 DATE:

ANNOTATION: ANNOTATION CATEGORIES **Book** TYPE OF PUBLICATION Studv Article Popular press X Official plan, report Legislation, regs. AUTHOR'S APPROACH **Theoretical** Empirical National/Federal state systems. Regional/Local CONTEXT Atlanta Boston Chicago GEOGRAPHIC Denver Los Angeles San Francisco Seattle Twin Cities Washington, D.C. Gen. planning approach Political influences Goals, objectives Govt. institutions Financing ISSUES Public <u>involvement</u> Needs forecasting PLANNING Land use Planning Multimodal trans. plan. of alternatives Eval. Of alternatives Development controls St. & hwy. management Transit management

This report, published by MIT's Urban Systems Laboratory, is an analysis of historical developments in the transit industry and an evaluation of some of the transit problems of today. As part of the historical overview, the authors highlight the growth of the transit industry, the beginning of its decline, regulatory issues and antitrust actions, fare structures, and revenue trends. The last half of the report is an examination of innovative developments (such as dial-aride), and the way service regulations (such as those giving monopolistic control to large transit operators) have hindered innovative

Several innovative systems now in operation are described: the Peoria Premium Special door-to-door service; the Flint, Michigan, MAXI-CAB door-to-door service; the Mansfield, Ohio, dial-a-ride and highly flexible, conventional transit services; the National Geographic Society's contact with the Washington, D.C., Metro system for specialized service; the B & B Minibus Co. commuter-van service in Nassau and Suffolk counties, New York; and the Reston, Virginia, express bus.

The authors conclude that the transit industry, both private and public, has been overly conservative in its reaction to innovation, often viewing innovation as a threat to existing operation and capital investment. authors observe that transit operators have thought of themselves as being in the business of specifically providing bus, rail, or taxi service rather than being in the business of fulfilling public transportation needs.

AUTHOR: Bruce Brugman, Greggar Sletteland, eds.

TITLE: "The Ultimate Highrise, San Francisco's Mad Rush Toward

the Sky"

PUBLISHER/SOURCE: San Francisco Bay Guardian Books, San Francisco

DATE: 1971

ANNOTATION: ANNOTATION CATEGORIES Book The authors general thesis is that highrise advocates are milking the city and that build-TYPE OF PUBLICATION Study ing BART is part of a calculated strategy by Article CBD interests. The argument addresses the Popular press San Francisco case directly, but its significance is broader; this book presents perhaps Official plan, report Lagislacion, regs. better than any other publication the charge that high-speed-rapid transit alone may not NUTHOR'S NPPROACH meet an area's transit needs and indeed may Theortical have impacts on urban economics that are not **Empirical** fully understood. The authors contend that San Francisco's master plan is a tool of interests that bene-National / Federal State fit from high rise construction. They argue X Regional/Local that the 'Central High Rise District" is contributing an increasingly lower percentage CONTEXT Atlanta . Boston of total city taxes and is being subsidized by the rest of the city by about \$5 million per year. They cite the rippling effect of Chicago GEOGRAPHIC Denver highrises on the economy of the region: segregation, crime, fire costs, unemployment, Los Angeles San **Francisco** welfare costs, and car insurance rates. Seattle "BART", the authors say, "has caused a flurry Twin Cities of new downtown development which promises Washington, D.C. to increase commuters by 30% in the next three years and by about 100% in 1990." BART cannot Gen. planning approach carry the travelers; cars will. x Political influences The authors also discuss BART and its intended impact on Goals, objectives CBD land values and highrise development. Govt. institutions BART cost \$300 million more than the 1970 Financing assessed valuation of the entire City of San Francisco. The average San Francisco home-PLANNING ISSUES Pubiic involvement owner in 1970 paid \$39.90 for BART in property tax, another \$50 or so in the 1/2¢ BART sales tax, a still larger amount 'probably several Needs forecasting Land use planning Multimodal trans. plan. hundred dollars . . . in high-density costs reof alternatives flected in the municipal tax rate and assessοf alternatives ments"... "and of course, the costs of BART are only beginning to be felt." 'Development controls St. & hwy. management Transit management

"The Ultimate Highrise, San Francisco's Mad Rush Toward the Sky" Page Two

The book provides **numerous** quotes describing the importance and strength of CBD interests. It details the politics **of** high rise development, in particular the ties between big land owners and elected officials and the media.

AUTHOR: John W. Bates

TITLE: "A Look at the Critics (of rail transit programs)"

PUBLISHER/SOURCE: Presented at the Second National Conference on Public

Transportation, Georgia State University, Atlanta

DATE: August 5, 1974

ANNOTATION: ANNOTATION CATEGORIES hook In this presentation Mr. Bates attempts to PUBLICATION Study refute several arguments made by rail transit These arguments are: 1) transit Article investment has no significant effect on land Popular press development patterns, 2) rail transit pro-Official plan, report posals focus upon the center city, in spite Legislation, regs. of recent trends in suburbanization; and in light of this suburbanization more flexible AUTHOR'S **RPPROACH** bus systems may be cheaper, 3) the benefits Theoretical which accrue from the rail system are im-**Empirical** properly allocated. Mr. Bates does not present arguments to refute any of these cri-National/Federal ticisms. tate To help prove that rail systems do influence Regional/Local GEOGRAPHIC CONTEXT the location of new development Bates cites Atlanta statistics from Toronto, San Francisco, and Boston In all of these cities a very large Atlanta. Chicago proportion of the new growth had taken place around new rail systems. In Atlanta, Bates Denver cited statistics indicating that office floor Angeles Los space in the central area increased from 16 San Francisco million to 24 million square feet between 1960 and 1970. All of these statistics are Seattle However they do not con-Twin Cities very interesting. clusively indicate that the rail system is Washington, D.C. responsible for this growth. Gen. planning approach apolitical influences In response to the second criticism, Bates points out that the construction of a busway X Goals, objectives can cost just as much as construction of a Govt. institutions rapid rail system. He also quotes some X Financing ISSUES studies which indicate that rail systems can Public involvement be as cheap to operate as bus systems even at corridor volumes as low as 2 to 5 thousand Needs forecasting He also implies that buspersons per hour. PLANNING Land use planning way systems may result in very infrequent Multimodal trans. plan. service compared to rail systems. It would have been interesting if Bates had used ex-It would Dev. of alternatives Eval. of alternatives amples from Atlanta rather than the general Development controls studies he cites. St. & hwy. management Transit management

"A Look at the Critics (of **rail** transit programs)" Page TWO

Bates' response to the third criticism is directed directly at Malcolm Getz's "The Incidence of Rapid Transit in Atlanta." He criticises Getz for using a value of time which is too low, for too few working days per year, for too little average time savings per trip, and other minor things such as an error in the date of acquisition of the Atlanta Transit System. Aside from these criticisms of Getz's work there is little in what Bates has said which would significantly alter Getz's results. Bates criticises Getz for not considering the equity in the low fare/sales tax method for financing MARTA. It is clear after reading Getz's report that all of the low fare and part of the sales tax was going toward support of the existing system. The new system would be financed by the Federal share plus the remaining portion of the local sales tax. Under these circumstances it is fair for Getz to compare the benefits of the new additional system with the cost of these taxes.

AUTHOR: Martin wachs, Barclay M. Hudson and Joseph L. Schofer

TITLE: 'Integrating Localized and Systemwide Objectives in Trans-

portation Planning"

PUBLISHER/SOURCE: Traffic Quarterly

DATE: April, 1974

ANNOTATION CATEGORIES		ANNOTATION:
AUTHOR'S TYPE OF PUBLICATION	Book Study Article Popular press Official plan, report Legislation, regs. x Theoretical Empirical	This article sets out to examine the differences between local planning issues and concerns and regional issues and concerns. In transportation planning these differences are observed in system planning (i.e. planning for a regionwide, long-term transportation system), and project implementation (i.e. implementation of the regional system at the neighborhood and the location of corridors, bus expressway, rail lines, etc.).
GEOGRAPHIC CONTEXT	National/Federal State Regional/Local Atlanta Boston 'Chicago 'Denver Los Angeles san Francisco Seattle Twin Cities Washington, D.C.	It is the opinion of the authors that planners and the decisionmaking tools that they have on hand are not appropriate for dealing with local issues and, as a result, local concerns are often ignored in favor of the broader, more comprehensive goals of the region. Conflict arises during the planning and implementation of large-scale transportation projects because of the distinction between unitary conceptions of the public interest the common good served by the regionwide transportation system and the individualistic conception of the public interest the individual neighborhood interest that may not coincide with regional
PLANNING ISSUES	X Gen. planning approach x Political influences Govt. institutions Financing x Public involvement Needs forecasting Land use planning Multimodal trans. plan Dev. of alternatives Eval. of alternatives Development controls St. & hwy. management Transit management	level functioning for the benefit of all, holds the unitary view and therefore can come into conflict with individual neighborhoods. Typically, the proposed regional plan meets with little opposition; conflict and debate usually occur when lines and stations are mapped out and neighborhoods come face to face with the construction of the transporta-

integrating LocalAzed and Systemwide Objective in Transportation Planning"

Page Two

The authors feel the planner must integrate the divergent objectives of the unitary and individualistic levels and they propose new system evaluative tools to achieve this end. The idea is to represent in the plan process both "processed knowledge" -- information on the technology of the proposed system and on regional concerns and needs -- and "personal knowledge -- information on the social, economic and environmental needs of the neighborhood. If opposing views can be worked out in the planning process, there is less chance of conflict occurring at the implementation stage. The authors propose a dialectical debate set up between planners and an evaluation panel representing a variety of individual interests; transportation alternatives are debated and revised until some sort of agreement can be worked out. resolutions will be achieved by this debate: resolutions will be achieved by this debate: (1) no agreement is reached and the evaluative process begins again; (2) system designs are successfully adapted to represent individualistic needs; (3) the planning agency **adopts the** least objectionable alternative and lets further opposition to the plan be worked out in political and legal are successfully adapted to represent individualistic needs; spheres which would then have the final say on the system; (4) the system is rejected" completely" because the incorporation of individualistic concerns becomes too costly and outweighs the benefits of the regional system.

It is the intention of the authors to adapt the planning process to the needs and concerns of local interests while a project of regional scope is being undertaken. Their article provides an excellent view of the basis for conflict in transportation planning and implementation and offers a logical, if time-consuming, method for Integrating unitary and individualistic concerns using open debate to avoid conflict at the implementation stage.

AUTHOR: Institute of Public Administration

TITLE: proposed Criteria for the Urban Mass Transportation Capital

به تغول

Transit management

Grants Program
PUBLISHER/SOURCE: Urban Mass Transportation Administration

DATE: August 1970

	ANNOTATION CATEGORIES	II ANNOTATION:		
OR'S TYPE OF PUBLICATION	Legisiation, rags.	Faced for the first time with capital grants applications in excess of available funds, UMTA in 1970 hired the Institute of Public Administration to evaluate criteria and other means for critically selecting grant recipients. Thus, this report initiated the policymaking that has culminated in UTMA's proposed policy for major urban mass transportation investments (August 1, 1975).		
AUTHOR'S APPROACH	X Empirical	The study found that from its initiation in ,1965 through June 1969, the UMTA capital		
GEOGRAPHIC CONTEXT	X National/Federal State x Regional/Local Atlanta Boston Chicago. Denver Los Angeles San Francisco Seattle Twin Cities Washington, D.C.	grants program contributed to projects whose total value reached just under \$1 billion. Only in the case of San Francisco's Bay Area Rapid Transit system were UMTA capital funds used for mechanical or systems innovations. While bus transit grants accounted for 76% of grant transactions, they represented only 16% of gross project costs. The remaining 84% of capital grants was awarded to the six cities with rail transit systems in operation or under construction. Because bus operators were rapidly losing revenues, they were expected to make greatly increasing demands in the years following 1970.		
PLANNING ISSUES	Gen. planning approach apolitical influences X Goals, objectives X Govt. institutions X Financing Public involvement Needs forecasting I Land use planning Multimodal trans. plan- X Day of alternatives Eval. of alternatives Development controls St. & hwy. management	The study uncovered several kinds of policy issues needing resolution in the course of-developing capital grants criteria. Planning issues center on whether UMTA should give weight to the quality of regional comprehensive planning in selecting grant recipients. Other issues related to specific proposed criteria are: (1) should applicants be required to evaluate a range of alternatives using measures of economic feasibility? (2) Should UMTA provide incentives to encourage innovation? (3) How should social criteria be quantified and weighted? (4) Should UMTA set environmental standards? (5) Should UMTA support operators in danger of going out of business? (6) Should the promise of reducing		

business? (6) Should the promise of reducing

<u>Proposed Criteria for the Urban Mass Transportation Capital Grants</u> <u>Program</u> Page Two

auto congestion be a criterion? (7) Should localities be required to demonstrate they have exhausted local sources of funds?

The report recommended two sets of criteria. Short-term criteria were based on available data that could be applied practically by the existing UMTA staff and local planning agencies. The recommended short-term criteria covered the need to demonstrate potential new ridership; guarantees of local operating subsidy, if necessary; UMTA standards for regional transportation planning; and others. Intermediate and long-run criteria that could be defined and implemented over a 5-15 year period covered requirement of alternatives analysis; higher planning standards; economic measures for evaluation; standards of-local financial support; higher weighting for short-term improvements; measures of severity of need for assistance.

AUTHOR: Andrew Hamer

Unorthodox Approaches to Urban Transportation: The TITLE :

Emerging Challenge to Conventional Planning

PUBLISHER/SOURCE: Bureau of Business and Economic Research Publishing

Services

DATE: 1972

GEOGRAPHIC CONTEXT

ANNOTATION CATEGORIES Book TYPE OF PUBLICATION Study Article Popular press Official plan, report Legislation, regs. AUTHOR'S APPROACH x Theoretical Empirical National/Federal

IState | Regional/Local Atlanta Boston Chicago Denver Los Angeles San Francisco Seattle Twin Cities Washington, D.C.

Political influences X|Goals, objectives Govt. institutions Financing ISSUES Public involvement Needs forecasting Land use planning PLANNING Multimodal trans. plan. of alternatives Eval. of alternatives 'Development controls St. & hwy. management

Transit management

ANNOTATION:

This publication is a summary of the proceedings of a 1972 conference on urban transportation held at Georgia State University. The participants in the conference urged a reexamination of rail and other high-cost transportation solutions and more investigation into the possibilities offered by more efficient use of existing networks and lowcapital investments -- hence the approach of the conference was 'unorthodox" when compared to the positive attitude toward rail mass transit held by mass transportation planners in the past two decades.

Seven papers were presented at the conference. 'The Potential of Free Transit in Transportation Planning" outlines a study conducted by the Charles River Associates, which concluded that free transit would achieve the benefits claimed by its supporters but that other less costly methods can achieve the same benefits. The hidden subsidies to the automobile commuter are discussed in "The Use of Tolls in Controlling Urban Traffic Congestion." 'The Unexpected Potential of Freeway Rapid Transit in Regional Transportation" describes the potential "effectiveness of express bus lanes Gen. plaming approach and computerized stop lights on existing transportation networks. Concern for the carless population is reiterated in "Public Transportation and the Car. The supposed benefits of urban mass transit -- increased property values, revitalization of urban cores, and more -- are closely examined in "Myths and Realities in Urban Transportation Plan-This article and the one following --'Equity Considerations of Urban Transportation Planning" -- question the belief that new rail systems are the answers to our transporta-Finally, the last paper, tion problems. "Balanced Transportation Planning: praisal", summarizes many of the doubts expressed at the conference about the popularly-accepted solutions to urban transportation problems.

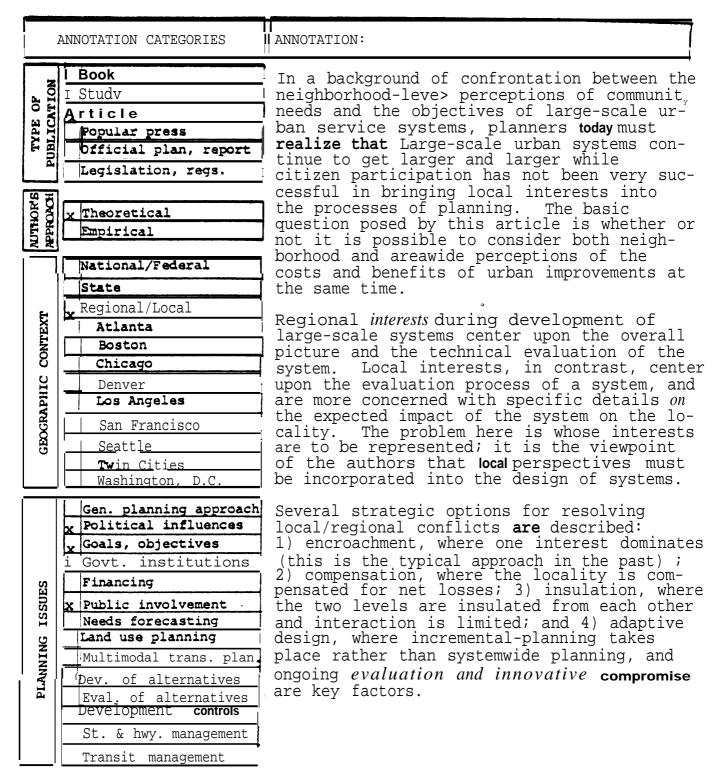
AUTHOR: Barclay M. Hudson, Martin Wachs, and Joseph L. Schofer

TITLE: 'Local Impact Evaluation in -the Design of Large-Scale

Urban Systems"

PUBLISHER/SOURCE: Journal of the American Institute of Planners

DATE: July 1974



"Local Impact Evaluation in the Design of Large-Scale Urban Systems" Page Two

The article discusses a variety of evaluative techniques such as: cost/benefit ratios; computer programs (such' as simulation and games); dialectical scanning (actual debate between interests); decision trees and methods of incorporating citizen participation into the planning process.

The authors feel it is important to view neighborhoods as 'fundamental system units" or modules of urban services.

AUTHOR: Melvin R. Levin and Norman A. Abend

TITLE: Bureaucrats in Collision: Case Studies. in Area Transportation

Planning

PUBLISHER/SOURCE: MIT Press, Cambridge

St. & hwy. management

Transit management

DATE: 1971

ANNOTATION: ANNOTATION CATEGORIES The authors' purpose in writing this book Book TYPE OF PUBLICATION was to develop suggestions for the improvement Study of interagency and intergovernmental opera-Article tions with respect to urban development. Popular press They investigated the problems of planning Official plan, report and organizing multijurisdictional programs for urban development. Five transportation Legislation, regs. studies were used to identify some of the AUTHOR'S APPROACH problems of interagency projects; these . Theoretical studies were: the Boston Regional Planning xEmpirical Project (later called the Eastern Massachusetts Regional Planning Project) ; the Portland Area comprehensive Transportation Study; National/Federal the Niagara Frontier Transportation Study; State the Penn-Jersey, Transportation Study. x Regional/Local studies, all conducted since 1957, cover both GEOGRAPHIC CONTEXT Atlanta large regions with large populations and smaller metropolitan areas; all serve as Boston the basis for comparative analysis which leads Chicago to the determination of common transportation Denver problems and issues. Los Angeles The authors' major conclusion is that it is San Francisco still too early to expect "Significant" con-Seattle tributions from regional planning organiza-Twin Cities tions in the transportation planning process. Washington, D.C. This situation is true, they believe, because planning agencies, either local or regional, Gen. planning approach lack real implementation power in the face of Political influences political and bureaucratic power of local, Goals, objectives state, and Federal administrative agencies. Govt. institutions Planners are essentially instruments of Financing bureaucratic agencies whose ends the planners ISSUES must serve. Public involvement Needs forecasting The absence of clear national goals and pri-PLANNING Land use planning orities for transportation is a major impediment to effective coordination of local Multimodal trans. plan. Dev. of alternatives and regional development. The authors feel the solution to this problem lies in more Eval. of alternatives centralized management of Federal urban Development controls development programs, which would, in theory,

reduce confusion between Federal, state, and

local agencies carrying out the myriad of

Bureaucrats in Collision: Case studies in Area Transportation Planning Page Two

Federal urban development programs. However, conflict among regional agencies over regional responsibilities and authority is another matter, and the authors feel this conflict is likely to increase rather than decrease as long as there continues to be a lack of national goals and a fragmentation of public authority in metropolitan areas.

The case studies investigated are all based on the belief of the planners conducting the studies that it was possible to reach a consensus on a regional transportation system by providing local decisionmakers with the right technical alternatives. But, as the authors clearly point out, the variety of regional and local agencies represents an equally varied number of interests and viewpoints that do. not easily come to terms with each other on areawide undertakings. Underlying the lack of national goals and local fragmentation is the failure of American institutions in general to determine what problems exist in our urban areas and how these problems should be solved.

The book is organized to cover the research design used to investigate the area studies, the area studies themselves, and general conclusions on the findings from all the studies.

AUTHOR:

TITLE: 'Transportation systems Planning and Resource Allocation" PUBLISHER/SOURCES Highway Research Record #467, Washington, D.C.

DATE: 1973

x Theoretical
x Empirical

	داا	National/Federal
Ì	x	State
<u>,</u>	X	Regional/Local
CONTEXT		Atlanta
Z		Boston
8		Chicago
21		Denver
APH		Los Angeles
GEOGRAPHIC		San Francisco
8		Seattle
		Twin Cities
		Washington, D.C.

X Gen. planning approach
Political influences
X Goals, objectives
Govt. institutions
Financing
X Public involvement
X Needs forecasting
Multimodal trans. plan
X Dev. of alternatives
X Eval. of alternatives
Development controls
X St. & hwy. management

t Transit management

This publication is a collection of 10 reports prepared for the 52nd Annual Meeting of the Transportation Research Board. Many of the reports are case studies of a variety of topics in transportation administration and economics which are considered by the authors to be applicable to broader transportation issues.

'Incorporating Environmental Impacts in the Transportation System Evaluation Process" assesses present evaluation techniques for socioeconomic, environmental? and political impacts of transportation facilities. Because of the **enormous** number **of** factors that must be taken into account in the transportation decisionmaking process, the authors of this report attempt to devise some numerical ranking technique for comparing alternative consequences of transportation planning in which alternatives that do not satisfy general objectives already laid out **are** rejected outright. The authors admit to imperfections in this model.

'Structuring an Analysis of Pedestrian Travel" sets out to determine pedestrian needs and the impedances to walking by determining the supply (advantages, incentives) of walking and the demand (needs, inclinations to walk). A model is set up to describe pedestrian activity, a model similar to those used for vehicular travel.

The report 'A Review of the Public Hearing Process as a Means of Obtaining Citizen Views and Values" compares the views expressed at public hearings in Milwaukee on transportation improvements with the views obtained in a transportation home interview survey conducted. More opposition to proposed improvements was expressed at the public hearings than in the survey.

'Transportation Systems Planning and Resource Allocation" Page Two

'Environmental Mapping" developes a systematic preparation of an ecological inventory in a particular area in order to predict possible environmental impacts of improvements. "A Study of Land Development and Traffic Generation on Controlled-Access Highways in North Carolina" deals with the problem of traffic build up at interchanges. The report 'Resource Allocation and the System Process" describes methods used by some state transportation agencies to divide funds among their districts -- i.e., according to the "criteria" of economic efficiency, benefit-cost ratios, level of service, equity considerations, individual project allocation (project by project) and political allocation. The report describes each method and concludes that the process of choosing a method of allocation is chiefly a political process. 'Balancing Project Costs and Revenue Targets" details the attempt made by the California Department of Public Works to look for quicker methods of responding to change during the process of highway planning; this report describes a planning and monitoring computer system developed to balance costs and revenues. "Measuring Time Losses at Highway Bottlenecks and Empirical Findings for the Chesapeake Bay Bridge" describes a technique for time loss measurement. 'Accident Costs: Some Estimates for Use in Engineering-Economy Studies" discusses the cost data developed by state highway departments in order to devise a procedure for estimating costs. And finally, the report 'Evaluating Mutually reclusive Investment Alternatives: Rate of Return Methodology Reconciled with Net Present Worth" is a refinement of algebraic methods used to make these two estimates.

AUTHOR: John E. Hirten

TITLE: "Needed -- A New Perception of Transportation"

PUBLISHER/SOURCE: Journal of the American Institute of Planners

DATE: July 1973

ANNOTATION: ANNOTATION CATEGORIES In this article John Hirten calls for a new Book PUBLICATION approach in transportation planning -- one Study Q that integrates transportation planning and Article TYPE The article briefly covers urban planning. Popular press the historical basis for the current trans-Official plan, report portation situation in the U.S., pointing Legislation, regs. out that the different modes of transportation grew independently of each other and AUTHOR'S APPROACH continued to be treated separately by the X Theoretical Federal Government through the agencies of Empirical the Federal Railroad Administration, the Federal Highway Administration, the Federal * National/Federal Aviation Administration, and the Urban Mass Transportation Administration. Mobility has State been viewed in the U.S. as an end in itself Regional/Local and this perception has led to the dominance CONTEXT Atlanta of the automobile with the resulting congestion, air pollution, high fuel and land Boston Chicago consumption, and neglect of public transit. GEOGRAPHIC What is needed in the future as a solution Denver to these problems is a symbiotic relationship Los Angeles between transportation and urban development. San Francisco Hirten feels that the formation of the Depart-<u>Se</u>attle ment of Transportation and the establishment Twin Cities of national policies on the environment are Washington, D.C. the beginnings of a new approach at the Federal He adds his own suggestions for further level. Gen. planning approach Political influences action. Institutional changes, he feels, must occur to create a new partnership between x Goals, objectives Federal and local governments so that planning x Govt. institutions and implementation decisions are carried out x Financing at the local level while the Federal Govern-PLANNING ISSUES ment establishes national goals, undertakes Public *involvement* technical services and research, and allocates **Needs** forecasting fuel supplies. Hirten's premises for a uni-Land use planning fied transportation strategy include: transx, Multimodal trans. plan portation decisions must relate to community-Dev. of alternatives wide objectives; priority should be placed of alternatives on moving people, not vehicles; a single /Development controls fund should be set up for all transportation purposes; and the use of streets should extend beyond transportation to other uses such as recreation. St. & hwy. management Transit management

'Needed -- A New Perception of Transportation" '
Page Two

Writing as the Assistant to the Secretary of Transportation, Hirten is a strong voice in calling for the perception of mass transportation as a public utility -- that is, as a service provided for the whole community and one that does not necessarily pay for itself. Such an approach could revolutionize *transportation* planning in this country.

AUTHORS: Alan Lupo, Frank Colcord, and Edward P. Fowler

TITLE: Rites of Way: The Politics of Transportation in Boston and the U.S. City
PUBLISHER/SOURCE: Little, Brown, Boston

DATE: 1971

	ANNOTATION CATEGORIES	ANNOTATION:
AUTHOR'S TYPE TYPE PUBLICH N	Legislation, regs.	This book documents the growth of community opposition to proposed expressway projects" in Boston, and places that opposition movement in a nationwide context of transportation planning and decisionmaking in the United States. The two complementary scales of analysis effectively describe the basic issues involved in recent and emerging highway controversy across the nation.
GEOGRAPHIC CONTEXT APP	X National/Federal State Regional/Local Atlanta X Boston	Part I, which deals with the Boston experience between 1966 and 1970, is exceptionally well researched and written. It documents one process by which controversial issues emerged from a state of inchoate concern to a state of clearly defined and politically explosive confrontation between antihighway and prohighway groups. It analyzes the motivations of numerous public officials and community group leaders, describes how "the position of major actors evolved in response to developing political forces, and explains how social and environmental impact issues ultimately gained ascendancy over the transportation service and economic development rationales which formed the most compelling
PLANNING ISSUES	Gen. planning approach x Political influences Goals, objectives x Govt. institutions Financing X Public involvement 1 Needs forecasting Land use planning Multimodal trans. plan Dev. of alternatives Eval. of alternatives Development controls St. & hwy. management Transit management	Part II compares the Boston highway controversy and resulting construction moratorium with transportation decisionmaking in other major urban areas. Although it lacks much of the immediacy and interest found in Part I it does provide-useful background perspectives of existing and emerging frameworks of trans-

AUTHOR: J. Hayden Boyd, Norman J. Asher and Elliot S. Wetzler

TITLE: Evaluation of Rail Rapid Transit and Express Bus Service

in the Urban Commuter Market PUBLISHER/SOURCE:

Department of Transportation, Institute for

Defence Analysis

DATE: October 1973

	ANNOTATION CATEGORIES	ANNOTATION:
OF	Book Study	This study and the
TYPE OF PUBLICATION	Popular press Official plan, report	comparative perfo bus systems. Thi supplier cost (or
لــــــا	Legislation, regs.	user time costs bus and rail (wit Fuel consumption
AUTHOR'S APPROACH	XTheoretical Empirical	examined for the
A A	National/Federal	The major finding busway service wa service at corrid
ХT	State Regional/Local	passengers/hour o was always more e of 30,000 passenge
GEOGRAPHIC CONTEXT	I I Boston Chicago	corridor with 18, costs were estima busway bus costs
APHIC	Denver Los Angeles	street bus service Several of the as
GEOGF	San Francisco Seattle Twin Cities	penalize the rail limit the circum
	Washington, D.C.	clusions were val assumed that ever the rail station
	Gen. planning approach Political influences Goals, objectives	any passengers wa This assumption r to transfer (incu
X	Govt. institutions /Financing	costs), but bus to transfer. Sec assumed to be 3 o
ISSUES	Public involvement I Needs forecasting	the busway or raigeneration rates
PLANNING	Land use planning Multimodal trans. plan Dev. of alternatives	area. This appro of locating a rai distance of a hig
PI.	Development controls	to five-mile serv itself since very Beltway in Washing
	St. & hwy. management Transit management I	posed rail 1ine, a a few areas are m

This study and the one by Meyer Kain and Wohl are probably the best known studies of the comparative performance of rail and express bus systems. This IDA study compared the supplier cost (operating and capital) and user time costs for arterial bus, busway, bus and rail (with feeder bus) operations. Fuel consumption and emissions were also examined for the alternatives.

The major finding was that express bus on busway service was cheaper than local bus service at corridor volumes of about 10,000 passengers/hour or more, and that rail service was always more expensive even at volumes f 30,000 passengers per hour. In a 10-mile corridor with 18,000 passengers per hour, costs were estimated at \$2.97 per passenger, busway bus costs were \$1.40, and arterial "street bus service was \$1.53.

ssumptions used tend to alternative and severely nstances for which the conid. First, it was apparently y rail patron took a bus to since no mention was made of alking to the rail station. requires all rail passengers irring additional user time passengers were assumed not cond, the service area was or 5 miles along each side of l line and that passenger were uniform in the servide pach eliminates the possibility il station within walking th density node. The three-vice area is probably excessive $^{\prime}$ few areas within the Capital gton are 3 miles from a proand within the District only more than $1\frac{1}{2}$ miles from the

Evaluation of Rail Rapid Transit and Express Bus Service in the Urban Commuter Market Page Two

Metro lines. Third, the CBD was assumed to be only one **square** mile. washington's CBD (in the District alone) is at least five **square miles.** This small CBD size tends to **mitigate rail's** CBD speed advantage over the bus operations which are assumed to be in mixed traffic in the CBD.

AUTHOR: Lyle C. Fitch and Associates

TITLE: Urban Transportation and Public Policy

PUBLISHER/SOURCE: Chandler Publishing Company, San Francisco

DATE: 1964

ANNOTATION CATEGORIES ANNOTATION: x Book This book is an in-depth discussion of issues PUBLICATION in urban transportation policy. StUdY on a 1961 study conducted by the Institute of Public Administration for the Department Article Popular press of Commerce and the Housing and Home Finance Official plan, report Agency. Legislation, regs. The book begins with a summary of major NUTHORE points and recommendations, on urban develop-Theoretical ment in the general areas of urban develop-Empirical ment and transportation; planning and organization; characteristics of urban transportation; economics and financing; technology; k National/Federal Federal policy; programmatic recommendations; State alternative forms of Federal assistance. Regional/Local GEOGRAPHIC CONTEXT Atlanta Chapter I discusses the various deficiencies of urban transportation. Two basic defi-Boston . ciencies occur at peak demand of the Chicago journey to and from work, and at the recrea-Denver tional peaks. Physical deficiencies are Los Angeles discomfort, inconvenience, low average speed, and obsolescence of equipment. San Francisco tutional deficiencies consist of poor organi-Seattle zation and financing of transit agencies. Conceptual deficiencies are basically an Twin Cities Washington, D.C. inadequate understanding of the real functioning of the transportation system in the Gen. planning approach city and the failure to consider alternative Political influences patterns of urban development. Chapter 11 🔀 Goals, objectives is an historical overview of urban transpor-Govt. institutions tation, including its relationship to urban Financing development. In addition there is a descrip-PLANNING ISSUES tion of intraurban travel, trends in travel, Public involvement and a description of the transit industry, Needs forecasting with related statistical tables and graphs. , Land use planning A rough estimate made at the time of capital Multimodal trans. plan. needs for mass transportation puts the figure at \$918 billion for the nation in the years Dev. of alternatives Eval. of alternatives 1962 through 1971. Development controls In discussing policy for mass transportation, St. & nwy. management the authors argue that public policy has Transit management hastened the decline of mass transit in many

<u>Urban Transportation and Public Policy</u> Page Two

cities by excessive taxation, harmful regulation, and by excluding transportation planning from general land use planning. They argue that the most logical location for transportation planning is at the regional level, where the major responsibility for decision—making should occur. The role of the Federal Government, in this case, is to encourage, advise, and assist the regional level agency.

Chapter III discusses economic considerations in the transportation process, specifically: the application of economic analysis to transportation planning; the definition of terms such as costs, benefits, prices, user charges, demand; benefit-cast analysis elaborated with respect to mass transportation; setting prices with regard to mass transportation. Recommendations on policies of subsidizing urban transportation are made, along with mathematical models to support the recommendations.

Chapter IV covers the technology aspects of mass transportation, describing a variety of technological improvements Including rail systems and more unconventional systems.

Chapter V describes implications for public policy. Three major points are made: assistance for transit should not be held up waiting for technological advances; a large-scale program of research is needed, especially to find maximum productivity in existing city centers; and finally, research should concentrate on moving people and goods not vehicles.

Chapter VI discusses forms of financial assistance, the objectives of assistance, and the pros and cons of financing facilities or service. Chapter VII describes the development of possible Federal policy and is a discussion and list of recommendations of alternatives for: conditions for Federal assistance; form of assistance; planning criteria; research and development; use of highway funds for transit.

AUTHOR:

TITLE: Report to the Congress of the United States on Urban

Transportation Policies and Activities

PUBLISHER/SOURCE: U.S. Department of Transportation,

U.S. Department of Housing and Urban Development

DATE: June 1974

ANNOTATION: ANNOTATION CATEGORIES Book The purpose of this joint publication PUBLICATION describe activities in planning, implementa-Study Q. tion, and research in the transportation field **Arti**cle TYPE that are of common interest to both the De-Popular press partment of Transportation and Housing and Official plan, report Urban Development. The report is organized into a summary of actions, a description of Legislation, regs. current activities, and lastly a discussion of future directions in policymaking. The ad-NUTHOR'S PPROACH Theoretical ministrative and legislative activities under-|X |Empirical taken were intended to strengthen unified transportation and urban development policies and programs while providing state and local X National/Federal governments with the flexibility to undertake State development programs of their own. x Regional/Local CONTEXT Atlanta Specific planning programs administered' by DŌT and HŪD are: Boston (1) the Highway Planning Program; (2) the 'Technical Studies" programs Chicago SEOGRAPHIC (a grant program for mass transportation); Denver (3) the Airport planning Program (DOT/Fro); Los Angeles (4) the National Transportation Study (a Federal/state/local effort); and (5) the Compre-San Francisco Seattle hensive Planning Assistance Program (Section 701 concerning development and transportation Twin Cities activities) . Washington, D.C. Gen. planning approach! At the metropolitan level Intermodal Planning Groups, the DOT Planning Committee, and Unipolitical influences fied Work Programs serve to coordinate local x Goals, objectives transportation planning. Govt. institutions Financing During project implementation, HUD and DOT ISSUES cooperate with relocation assistance, carry out activities in the New Communities Program, 1 | Public involvement Needs forecasting and determine environmental policy. Land use planning PLANNING Systems funds can be used during project imx Multimodal trans. plan plementation for urban mass transportation Dev. of alternatives projects instead of highway construction. Eval. of alternatives Research and development programs handled Development controls jointly by HUD and DOT include the Joint **St.** & hwy. management Transit Station Development, the BART Impact Transit management

Report to the Congress of the United Skates on Urban Transportation Policies and Activities Page Two

Study, and various new technology grants.

The report states that future policies will attempt to further coordinate the efforts of HUD and DOT in the transportation field.

AUTHOR: Hanson, Royce

Congress and Urban Problems TITLE :

Frederic N. Cleveland & Associates, .The Brookings Institution $% \left(1\right) =\left(1\right) +\left(1\right) +\left($ PUBLISHER/SOURCE:

DATE: 1969

ANNOTATION CATEGORIES	ANNOTATION:
x Book study Article Popular press Official plan, report Legislation, regs.	This chapter, part of a book on Congress' reaction to urban problems, concentrates on the four-year battle to pass urban mass transportation legislation in the U.S. Congress. Hanson first describes the background upon which urban transportation issues began to grow in the late 1950s. He then describes
Theoretical x Empirical x National/Federal	in detail the successful and unsuccessful efforts to create Federal legislation on mass transportation, efforts that culminated first in the passage of the Housing Act of 1961 which included a mass transportation program and the passage of the Urban Mass Transporta-
State Regional/Local Atlanta Boston Chicago Denver Los Angeles San Francisco Seattle Twin Cities Washington, D.C. Gen. planning approach x Political influences	Hanson concentrates on the events that led up to success or failure of the various bills proposed: the public and private interests involved; the particular senators and representatives and their motivations for supporting or-rejecting Federal commitments; the issues Congressmen and the Administration felwere at stake and the bargains they were willing to make; the techniques of mobilization of support by both the opponents and proponents of a bill. The detail of the individual histories of the important bills allows the reader to see the actual development of potential Federal legislation.
X Govt. institutions Financing Public involvement Needs forecasting Land use planning Multimodal trans. plan Dev. of alternatives Eval. of alternatives Development controls St. & hwy. management Transit management	Hanson makes several conclusions from Congress' experience with early mass transportation bills. He concludes that the outcome of proposed urban legislation is no different than most legislation: its fate depends on the committee to which it is

AUTHOR: **Secretary** of Transportation

TITLE: A Progress Report on National Transportation Policy

PUBLISHER/SOURCE: Us. Department of Transportation

DATE: May 1974

ANNOTATION CATEGORIES

ANNOTATION:

,	_ Book
F	I Study
0 4	Article
YPE	Popular press
	x Official plan, report
<u> </u>	I Legislation, regs.
	-

Theoretical empirical

	x National/Federal
	State
ᇊ	Regional/Local
EX	Atlanta
Z	Boston
ၓ	Chicago
21	Denver
APE	Los Angeles
GEOGRAPHIC CONTEXT	San Francisco
SE	Seattle
-	Twin Cities
	Washington, D.C.

x | Goals, objectives .
X | Govt. institutions |
| Financing |
| Public involvement |
| Needs forecasting |
| Land use planning |
| [Multimodal trans. plan. |
| Dev. of alternatives |
| Eval. of alternatives |
| Development controls |
| St. & hwy. management |
| Transit management

x | Gen. planning approach

influences

Political

ISSUES

PLANNING

This statement by the Secretary of Transportation was based on testiMony before the Appropriations Subcommittee on Transportation of the U.S. House of Representatives in May 1974.

An introductory section discusses the importance of transportation policy of the nation. It is followed by a description of past policy and legislative and regulative acts. A large portion of the statement is an assessment of the present state of transportation programs and systems for all modes of transportation, including a brief discussion on energy usage.

The last section of the statement sets out the newest policy elements, briefly summarized here. The main emphasis of DOT'S policy is to see that 'the nation has an overall transportation system that reasonably meets its essential needs." This system should be private where possible. Important issues to be dealt with include conservation of energy resources, safe transportation, protection of the environment, and provision of service to the transit-dependent. Intermodal cooperation and joint use of transportation facilities by various modes is of prime concern as well.

AUTHOR: Advisory Commission on Intergovernmental Relations

New Inter-Toward More Balanced Transportation: governmental Proposals TITLE:

PUBLISHER/SOURCE: U.S. Government Printing Office

DATE: December, 1974

	ANNOTATION CATEGORIES	ANNOTATION:
AUTH)R' TYPE OF PUBLICATION	Legislacion, legs.	The Advisory Commission on Intergovernmental Relations was established by Congress in 1959 to study problems impeding the effectiveness of the Federal system and to make recommendations. In June 1973 it identified metropolitan transportation as such an important intergovernmental problem, and (after extending the scope to nonmetropolitan areas) this staff report was prepared and approved by the Commission on December 13, 1974.
<u> </u>	X National/Federal	The major recommendations, quoted verbatim from the report's summary, are:
PHIC CONTEXT	X State X Regional/Local Atlanta I Boston Chicago Denver Los Angeles	1. The Federal urban system, secondary high- way system, and mass transportation pro- grams should be merged into a single block grant to be distributed among metropolitan and nonmetropolitan regions largely ac- cording to a formula based primarily on pop- ulation.
GEOGRAPHIC	San Francisco Seattle Twin Cities Washington, D.C. X Gen. planning approach Political influences	2. This new unified grant program could be used for any mode and for either capital or operating purposes, and it would be supported by a combination of earmarked monies from the national Highway Trust Fund and by Congressional appropriations from the general fund.
PLANNING ISSUES	Goals, objectives X Govt. institutions V.Financing Public involvement Needs forecasting Land use planning X Multimodal trans. plan. Dev. of alternatives Eval. of alternatives X Development controls St. & hwy. management XI Transit management	3. The funds would be channeled through the states for regions wholly within a single state if the state has as the Commission believes every state should a strong intermodal DOT responsive to overall policy control by the governor, and a substantial intermodal program of financial assistance for regional systems. Funds would go directly to the regional planning bodies in those states not meeting these criteria and in all interstate regions.

<u>Toward More Balanced Transportation: New Intergovernmental Proposals</u> Page Two

- 4* Ultimately-the funds would be passed on to the appropriate construction, maintenance, and operating units, and perhaps even to the individual transportation users, by designating regional planning bodies in accordance with their own plans and policies.
- 5. All of the regional bodies designated for these important Federal aid roles would be required to have well defined authoritative decision-making powers, but their form could vary: a strengthened regional council similar to the **one in** Minneapolis-St. Paul; a city-county consolidated metropolitan government like that in Jacksonville, Nashville, and Indianapolis: or even a State agency, in some cases, working closely with the locally controlled regional body having responsibilities under the state% substate districting system and OMB Circular A-95.
- 6. These regional bodies would have expanded powers to plan and program regional transportation systems and to initiate and/or approve or disapprove transportation projects in accordance with their comprehensive regional plans and politics. They also would be empowered to monitor and participate in the regulatory proceedings of bodies which set transportation fares and prices, community development controls, environmental controls and other related rules, so that regulatory decisions will be more likely to be coordinated with comprehensive planning policies.
- 7. The states would authorize an areawide intermodal transportation authority which would have the power to raise funds, coordinate and assist the activities of existing transportation provider organizations, subsidize certain classes of transportation users -- like the elderly and the poor -- and directly provide such needed transportation facilities or services as may otherwise be unavailable. These authorities could exercise their powers only in accordance with decisions of the regional policy bodies.
- 8. State and local transportation financing policies should be made more flexible, so that impediments removed from the Federal aid programs would not be perpetuated by outdated state and local limitations.
- 9. Finally, the Congress and state legislatures should consider consolidating the various transportation regulatory bodies they have established, creating single intermodal ones charged with considering -- in addition to economic criteria -- modal productivity and efficiency, energy conservation, desired community development, environmental protection, enhanced mobility and improved access.

This is an outstanding document. The recommendations are comprehensive and well thought out. They are based on a thorough understanding of where we are, what our problems are, and what is politically and institutionally feasible within our system of government at this time and in the near future. Its recommendations are well supported by the findings and conclusions and by precedents in legislation and other actions. It contains the most complete data of any source on transportation institutions at all levels.

Toward More Balanced Transportation: . New Intergovernmental Proposals Page Three

The body of the document recognizes quite well the current inadequacies in metropolitan planning, particularly as it relates to the ineffectiveness in implementing land development plans. However, the recommendations fall short of attempting to use transportation policy and programs as leverage in overcoming this problem.

The document deals quite thoroughly with the integration of system planning for all modes at the metropolitan, regional and state levels. However, with the exception of a few passing comments, it ignores the important point that integration of decisionmaking for planning and operating of various modes is needed to achieve maximum compatibility, efficiency, and effectiveness of different kinds of urban transportation.

(The Advisory Commission on Intergovernmental Affairs is composed of 26 members -- nine representing the Federal Government, 14 representing the public. Three U.S. Senators, 3 U.S. Representatives, 4 governors, and 4 mayors and various other county and state legislative leaders are on the Commission. In some particular recommendations, individual members of the Commission are cited as dissenting from certain aspects.)

AUTHOR: American Institute of Planners

TITLE: Metropolitan Transportation Planning Seminars

PUBLIHER/SOURCE: Department of Transportation

DATE: December 1971

ANNOTATION CATEGORIES ANNOTATION: Book This publication summarizes a series of semi-PUBLICATION study nars sponsored by The American Institute of OF. Planners for the Department of Transportation. Article TYPE The specific topics covered are: "Improving **P**opular press the Technical Process of Transportation Plan-Official plan, re~rt ning;" "The Need for Land Development Poli-Legislation, regs. cies;" organizing and Coordinating the Planning Effort; " 'Citizen Participation as a AUTHOR'S APPROACH Positive Force; " and "A Direction for Public Theoretical Transportation." Empirical Of special interest to the assessment are NationaL/Federal the seminars on technical process and organi-X State zing the planning effort. The former is a discussion of system planning, its major prob-Regional/Local GEOGRAPHIC CONTEXT lems and recent changes in the planning pro-Atlanta The major problems cited are: Boston single-mode funding mechanism, and (2) the Chicago highly technical orientation of the transportation planning process. Changes in the process Denver regarding multimodal planning, joint trans-Los Angeles portation/land use planning, community and San Francisco involvement, goals, funding, and project plan-Seattle ning are discussed. Twin Cities Washington, D.C. Five specific recommendations were made during this seminar. First, more experimentation with Gen. planning approach different land use patterns and transportation Political influences systems should occur. Second, social and environmental factors should be included in the Goals, objectives evaluation of alternatives. Third, combina-🗷 Govt. institutions tions of transit and highway systems should be Financing PLANNING ISSUES tested with the different land use patterns. Y Public involvement Fourth, public information programs should be strengthened. And fifth, the funding agency Needs forecasting Land use planning or agencies should carry the social and environmental costs of transportation projects. Multimodal trans. plan ${f x}$ Dev. of alternatives The seminar on organizing planning efforts Eval. of alternatives includes various statements by some of the Development controls seminar's participants. Two main views are St. & hwy. management expressed: (1) the fragmentation of authority and multiplication of planning agencies hinders Transit management

comprehensive planning, and (2) there still exists a problem of administering planning funds.

AUTHOR; George W. Hilton

TITLE: Federal Transit Subsidies The UMTA Program

PUBLISHER/SOURCE: American Enterprise Institute for Public Policy

Research, Washington, D. C.

DATE: June, 1974

IOTATION CATEGORIES

ANNOTATION:

7	X Book
T OI	Study
° ₹	Article
YPE LIC	Popular press
T I	Official plan, report
Δ,	Legislation, regs.

1973 evaluating the UMTA program. He concludes that experience under the program is "consistent with one's a priori expectations on the basis of the program's statuatory authority."

Theoretical
XEmpirical

A generally excellent, concise section on the legislative background of the UMTA program explains the history of the legislation from the initial motivations for the 1961 Housing Act through the substantial increases authorized in the. late 1960s and early 1970s. The key factors involved in the legislative process are described (such as competition with the highway program, Executive Branch reorganization, the increasing need for stability of funding), and the key interests who lobbied for the various bills are identified.

Hilton spent the period of July 1971 to June

	XNational/Federal
	State
Ľ	Regional/Local
CONTEXT	Atlanta
	Boston
-	Chicago
IIC	Denver
APH	[] Los Angeles
GEOGRAPHIC	San Francisco
ă	Seattle
	Twin Cities
	Washington, D.C.

Hilton comments that the research, development, and demonstration grant program had its origin in a belief that the urban transportation problem stemmed in part from intellectual and technological stagnation in the transit industry. He concludes that most of the management and operations projects under the bus program have been failures or close failures. The bus priority projects, on the other hand, "have been, on the whole, the most successful in the entire UMTA program."

Gen. planning approach
Political influences
Goals. objectives
Govt. institutions I

Development controls

St. & hwy. management

Transit management

Hilton also reviews the projects undertaken under the rail program. The projects were more frequently successful."

Public involvement
Needs forecasting
Land use planning
Multimodal trans. plan.
Dev. of alternatives
Eval. of alternatives

Hilton is critical of the capital grant program which accounted for over 85% of UMTA's expenditures because of its emphasis on public takeover of private operations. He claims that this approach to the assessment of transit properties resulted in high public costs. Hilton asserts that improvements only temporarily

halted declines; benefits were realized by the properties only in the form of lower operating costs. He attributes BART's extreme capital-intensiveness to the fact that capital is being provided exogenously. UMTA funding was not contemplated at all when the system was designed, nor were any funds from outside the region itself expected from state sources. Hilton notes that more than two-thirds of the BART fare will come from subsidy (64% from property tax, 12% from sales tax, 10% from UMTA and 14% from tolls), creating a strong presumption that the expenditure is regressive.

Until 1971 UMTA had not used any criteria to guide grantmaking -just a queuing process. By then grant requests of \$2.6 billion were
outstanding and annual outlays were only \$284 million. The result was
the 1972 Capital Grants for UMTA: Information for Applicants. Hilton
criticizes the guidelines for failing to stress profitability or even
ridership increases. Hilton also criticizes the criteria for being
vague and nonqantitative, for not specifying minimum densities or passenger volumes, and for not requiring benefit cost analysis.

Hilton concludes simply: 'To date, the UMTA program has not been successful." He says it has failed because transit has continued to decline in ridership and in financial performance and because 41 transit systems went out of existence from 1965 to 1970. He also claims UMTA was fruitlessly trying to promote the wrong type of urban development pattern -central cities of the radial, rail-oriented type were declining in population, in contrast to the newer, less dense cities. He says the transit dependent has not been aided by transit, arguing that more cars, not more transit, are needed to help the urban poor.

Hilton also criticizes UMTA for emphasizing rail systems despite the evidence that busways are more effective in attracting motorists. John Kain is cited as saying that Atlanta could get all of its rail benefits for 2% of the rail system's cost by giving priority treatment to buses. Hilton argues that building rapid transit systems tends to increase congestion by increasing CBD employment densities, thereby attracting more auto traffic. But more importantly, given the negative income elasticity of rail and the unavoidable development trends of urban areas, a rail system can serve only a diminishing portion of a declining percentage of trips. These corridors are already well served by the best utilized existing transit services, so that, Hilton argues, the new rail lines merely place the rest of the transit system in a much worse financial condition.

He argues against using the Highway Trust Fund for transit because it is such a regressive tax, it falls too much on the rural poor, and it puts a larger portion of the economy in dependence on it, thereby increasing political support for an inflexible and undesirable funding and institutional mechanism.

Hilton proposes that metropolitan-level monopolies have been a major handicap to the transit industry. He traces the problem historically to the economy of scale of areawide streetcar systems with electric grids. Jitneys successfully competed with them-for short trips because they had flat fare systems. In retaliation the streetcar monopolies pressured jitneys out of business. Otherwise, Hilton believes, jitneys would have evolved into a more productive, efficient system Of competitive bus operators. As it happened the streetcar monopolies converted to bus monopolies, encouraging the formation of strong unions.

Hilton suggests that free entry of taxis -- which amounts to re-leqalization of jitneys -- would be the most beneficial transportation policy for residents of inner-city poverty areas.

Hilton argues that "the problems to which UMTA is directed are essentially symptoms of inadequate charging of drives for their movement," resulting in excessive auto-use, congestion, political demand for more roads, and the demand for rail rapid transit. The UMTA program has the effect of reducing the peak period by increasing the comfort level of the peak hour trip. It also tends to increase journey-to-work distances; both effects aggravate the problem with which it is intended to deal. Hilton concludes that the UMTA program will continue to fail unless it is restructured to permit pricing control of peak period auto use.

Although Hilton's conclusions have much merit, they are extreme and too sweeping in their generalization. His research suffers from being based almost entirely on literature review -- he apparently did almost no interviewing of UMTA officials or people involved in R & D, planning or decision-making, nor did he perform any analytical work of his own. His evaluation of UMTA's programs and projects suffers also from being based almost entirely one conomic efficiency criteria.

Despite these failings, Hilton's conclusions are basically sound regarding the ineffectiveness of UMTA program in relieving congestion, solving air pollution problems, creating biases toward over capitalization of the transit industry, over-emphasizing long haul rail plans, and in general doing a poor job of evaluation.

AUTHOR:

TITLE: The Motion Commotion: Human Factors in Transportation

PUBLISHER/SOURCE: NASA Langley Research Center, Old Dominion University

DATE: 1972

ANNOTATION . ANNOTATION CATEGORIES Book TYPE OF This book is a summary of discussions and re-Study sults of a Summer Faculty Program held at the Article NASA Langley Research Center in 1972. A multi -disciplinary team of academics, engineers, Popular press and scientists of both the public and private Official plan, report sectors participated in a systems approach to Legislation, regs. the problem of incorporating human factors NUTHOR'S into transportation planning. The intended $\sum_{i=1}^{n} \mathbb{C}_{i}$ coretical audience is the general public and political/ bureaucratic decisionmakers . | Kampirical Topics covered by the book include: the indi-.National/Federal vidual in the environment, the social and XState psychological environment, the institutional XRegional/Local framework for policymaking, income and mobility, GEOGRAPHIC CONTEXT land use tools , circulatory systems, inter-Atlanta faces, and system design. Boston Chicago Fifteen major summary findings and recommenda -Tevnec tions are made in the book; a few are summarized The role of transportation is seen as a Los Angeles service and as a tool for land use planning San Francisco and social and economic development. Congress, Seattle accordingly, should pass a comprehensive land Twin Cities use planning act, Of great concern are public Washington, D.C. involvement, short-term solutions, general trans portation funds as opposed to modal fund-MGen. planning approach ing, auto-free areas, and pedestrian and bi-5 Political influences cycle rights-of-way. The most significant MGoals, objectives recommendation is that public transportation *Govt. institutions be viewed as an essential service, similar to police/fire/sanitation services, and should XFinancing ISCUES not be required to be self -supporting. Mublic involvement Needs forecasting Land use planning PLANNING Multimodal trans. plan. Day. of alternatives Itul. of alternatives Davalopment controls Dt. 3 hwy. management

Transit management