Appendix C.— Interviewer's Schedule for Telephone Interview of Wheelchair Manufacturers

Part 1: General Information

- a. What do you believe to have been your company's most significant innovations in the last 10 years?
 - b. Briefly describe those innovations.
 - c. What advantages do these innovations have over previous products?
 - d. Are these innovations:
 •currently on the market?
 •no longer on the market?
 •expected to be on the market in the future?
- 2. Which of the above innovations were most important for the sales of your company? (Please limit to **3.**)

Part 11: Specific Past Innovations

- **3.** a. When was the need for this innovation first identified? (month, year)
 - b. When was the first prototype of this innovation constructed? (month, year)
 - c. When was the innovation first offered for sale commercially? (month, year)
 - d. When was the innovation first delivered commercially? (month, year)
- 4. Where did the idea for that innovation come from? For example, was it inspired by personal experience with wheelchairs, by an identifiable weakness in existing wheelchairs, by R&D efforts in another sector, or by something else?
- 5. Were the R&D efforts responsible for this innovation sponsored:
 - totally by the government?
 - •mostly by the government?
 - half by the government, half by private concerns?
 - mostly by private concerns?
 - totally by private concerns?
- Was this innovation approved for payment, in the State in which your company is headquartered, by:

	Yes/ No/ Don' t Know	Date approved (month year)	Length of approval process
Medicare			<u></u>
VA			
Medicaid			
Other			
State of			

Part III: R&D and the Marketing Process

7. a. Does your company have an active R&D department of its own, or does it contract with R&D firms, or both?

- b. How important is R&D to your company as a whole? If possible, please express the amount spent on R&D as a percentage of gross annual sales.
- c. With what kinds of R&D is your company involved? The specific projects are not important, only the general areas of research. As with all of these questions, your answers are voluntary and confidential.
- d. Are there any innovations under development which you would be willing to describe?
- **8.** a. What is your company's usual procedure for marketing a new or substantially improved product?
 - b. What factors tend to be the largest impediments to the rapid marketing of new or substantially improved products?
- **9.** a. When designing a new or substantially improved product, do you take into account voluntary standards in existence or expected to be in existence in the future?
 - b. If you do consider any voluntary standards, which have the most influence on product design:
 - •Veterans Administration?
 - •Rehabilitation Engineering Society of North America (RESNA)?
 - International Standards Organization (ISO)?
 - c. If advance copies of proposed RESNA standards were made available to you, would they influence product design and innovation?
- 10. a. Are there any government or Federal agency policies which affect R&D?
 - b. Which ones?
 - c. What effect do they have?
- 11. a. Do you actively participate in getting your product approved for third-party payment by government and private insurers?
 - b. Describe this participation process.
 - c. Does this process have an effect on the decision to design a new product or on the design of a new or substantially improved product?
- **12.** a. Do you have any objections to our identifying one of your innovations, described in Section II, in our report?
 - b. Would you like to have your company identified in our report? Do you object to it being identified in our report?