## Chapter 4 <br> A BUYER'S GUIDE TO SPACE INFRASTRUCTURE

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## A BUYER'S GUIDE TO SPACE INFRASTRUCTURE

## SUMMARY

If the United States decides to acquire a substantial amount of long-term space infrastructure, there are various ways to proceed that should be carefully considered, including the degree to which new technology would be used, whether NASA should set design or performance specifications, and the roles of the private sector and intemational partners. The costs and capabilities of a number of possible infrastructure options are compared in a table format. The cost drivers associated with the listed options and OTA's approach to cost estimation are discussed. The next section examines a number of tradeoffs that should be considered regarding the use of automation and people in a "space station." Buyers
may reasonably decide to acquire space infrastructure using an a verage a nnual funding rate rather than a "lump sum" approach. Possible infrastructure that could be obtained using average annual funding rates of $\$ 0.1, \$ 0.3, \$ 1$, and $\$ 3$ billion (1984\$) are presented. The functions that NASA intends to provide in a "space station" are listed, and altemative infrastructures that could provide those functions are indicated. '

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## PROCUREMENT OPTIONS

If there is an affimative answer to the questions of whether to acquire long-term in-space infrastructure (and, if so, how much, of what kind, and when), there yet remains the decision of how it is to be acquired. In many respects, this second decision is just as important as the first. The mode of acquiring new, long-term, in-space assets and services should be influenced by a clear understanding of the contemporary context in which space activities are camied on. And the decision as to how to acquire these assets and services will have a significant impact on the future of space activities.

The pioneering, generous, and effective efforts of the U.S. Govemment, and of NASA in particular, have resulted in the spread of civilian space capabilities and expertise throughout much of the world, to the point where they are now essentially beyond the power of the United States to control even if it is of a mind to do so. Many of the nations of Europe, and Japan, Canada, India, Brazil, and the People's Republic of China as well, are increasingly positioning themselves to pursue their own interests in space, independent of
what the United States might desire. Other countries' evident success with Spacelab, with Ariane and its launch complex, and in the field of satellite communications has given them great confidence in their abilities to work in full collaboration with the United States on major space programs and, before long, to undertake such programs without the United States, should they then deem that to be appropriate.

The U.S. private space industry is also fully capable of developing all or most of the ensemble of low-Earth-orbit (LEO) infrastructure elements needed to provide a more-than-adequate initial operating capability (IOC) of the type now being studied by NASA. With the important exception of satellite communications, our industry in the past has undertaken work exclusively under contract to the Govemment. However, the past several years has seen the beginning of important space activities undertaken wholly on private initiative.

Some of these private sector activities and some of those undertaken by other countries will be
in direct competition with what many in NASA now perceive to be their own important institutional interests.
With the completion of the Shuttle development program now in sight, the United States faces a major decision as to whether-and, if so, how-to redeploy a large fraction of NASA's resources. Under present circumstances, NASA, as in the past, would prefer to undertake another large technological program, similar to the Shuttle, to serve as the major agency focus, rather than to spread its efforts over a number of activities that could be more demanding and more useful. Of the various candidate activities, NASA has chosen to concentrate on the acquisition of a great deal of long-term, habitable LEO infrastructure.
Congress and the President have approved NASA's request to initiate a "space station" program, and NASA appears to be moving to acquire such infrastructure in much the same fashion that it acquired the Shuttle:

- A great deal of new technology would be developed, acquired, and used, essentially all of which would be publicly funded.
- NASA would a mive at and issue detailed engineering specific ations for, and exercise close management control over, the technology to be acquired.
- This infrastructure would be procured by NASA with Federal funds. The U.S. private sector would not be prompted to use its own resources to provide a substantial portion of the infrastructure.
- The intemational role would be limited. NASA would not seek the kind of close collaboration that would result in shared authority, even if it might provide substantial capital cost reduction for the United States.
A signific antly different acquisition approach would have the following elements:
- As far as is reasonably possible, already developed, tested, and paid-for technology would be used to achieve an adequate IOC, with development of new technology under-
taken only where demonstrably required to lower overall cost of ownership.
- NASA would prompt our private commer-cial-industrial-financial sectors to develop and produce, with their own resources and on a genuinely competitive basis, as many of the Govemment-required civilian "space station' assets and services as they can; NASA would facilitate theirefforts to do so; and they could be offered to NASA on a sale, lease, or payment-for-service-provided basis.
- NASA, in obtaining the elements not provided by the private sector, would emphasize management methods specifically designed to take the best advantage of the now quite sophisticated U.S. space industry (see app. D, "Synopsis of the OTA Workshop on Cost Containment of Civilian Space infrastructure [Civilian "Space Station"] Elements).
- NASA would negotiate collaborative agreements with other cooperating countries that would see all partners share in the benefits of such an IOC at a reduced acquisition cost to the U.S. Govemment for its share.

This second approach would imply that NASA would hand off much (perhaps most) of the more mundane "space station" work by paying the private sector to do it, thereby conserving its skills and resources so that they could be focused on more challenging space goals and objectives, including the development of the very advanced technology (e.g., bipropellant engines, a reusable orbital transfer vehicle, . . .) required, an activity which, for the most part, the private sector cannot justify.

These two options are at opposite ends of a spectrum of approaches to the acquisition of long-term space infrastructure. in determining which approac hes from this spectrum are most likely to influence the evolution of space activities in a desirable direction, Congress may wish to consider the following questions:

- Should the Govemment be allocating its professional skills and experience to the development of: 1 ) incremental or 2) fundamental advances in technology?
- Which approach is most likely to stimulate the "commerc ialization of space"?
- What level of intemational collaboration is really desirable?
- What other large and important space ends should be addressed in the next decade or two in addition to the acquisition of in-space infrastructure methods and means?



## A CATALOG OF SPACE INFRASTRUCTURE

The fact that the United States has already developed a wide variety of space capabilities means that it has genuine choices-both of what infrastructure elements it places in orbit and of how these elements are to be acquired and used. It is around these choices that the diffic ult issues lie; by and large, the technology is either in hand or can be readily developed.

It must be emphasized that the particular constellation of space infrastructure elements which NASA currently a spires to develop, construct, deploy, and operate is only one altemative in a wide range of options. Simply put, there is no such thing as "the space station." What is under discussion is a variety of sets of infrastructure elements, ranging from modest extensions of current capabilities to vastly more sophisticated, capable, and costly ensembles than NASA is now suggesting.
As one way of presenting the variety of technology options available, OTA has prepared tables 6 and $7 .{ }^{2}$

[^1]

Photo credit: Natlonal Aeronautics and Space Administration
One option for modestly increased length of stay in space is a Shuttle Orbiter modified for extended flight-the Extended Duration Orbiter, or EDO. Such a configuration might involve large solar panels for extended electrical power, as shown here.

Table 6.—Comparison of Some Options ${ }^{\text {a }}$ for "Low Earth" Orbit Independently Operating Infrastructure

|  | Shuttle Orbiter | Extended Duration Orbiter: Phase I | Extended Duration Orbiter: Phase II | Free-flying spacelab (developed as permanent infrastructure) | NASA infrastructure aspirations |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Initial operational capability | Mature, fully developed |
| Date available (assuming start in 1985) | Now | 1988 | 1990 | 1990 | 1992 | 1996-2000 |
| Cost ${ }^{b}$ <br> (billions of fiscal year 1984 dollars) | None | 0.2 | 0.5 | 2-3 | 8 | 20 |
| Characteristics |  |  |  |  |  |  |
| Power to users (kW) ${ }^{\text {a }}$ | 7 |  | 20 | 6 |  | 200 |
| Pressurized volume ( $\mathrm{m}^{3}$ ) | 60 |  | (with spacelab habitat) | 100 | 200 | 300 |
| Nominal crew size Miscellaneous | 6 Can accept Spacelab Spacelab | 5 <br> No new technology | 5 <br> New technology required; modest laboratory space | 3 <br> Modest crew accommodations | maneuvering vehicle plus two free-flying unpressurized platforms | 20 <br> Reusable orbital transfer vehicle plus several more platforms |
| Capabilities ${ }^{\text {c }}$ |  |  |  |  |  |  |
| Time on Orbit | 10 days | 20 days | 50 days | Unlimited (60-90 day resupply) | Unlimited (90 day resupply) | Unlimited (90 day resupply) |
| Laboratories for: |  |  |  |  |  |  |
| Life sciences | Moderate | Moderate | Considerable | Extensive | Extensive | Extensive |
| Space science/applications | Modest | Modest | Modest | Modest | Extensive | Extensive |
| Materials science | Some | Some | Moderate | Moderate | Extensive | Extensive |
| Technology development | Modest | Modest | Some | Moderate | Extensive | Extensive |
| Observatories | No | Modest | Modest | Modest | Extensive | Extensive |
| Data/communication node | No | No | No | No | Considerable | Extensive |
| Servicing of satellites | Modest | Modest | Modest | Modest | Considerable | Extensive |
| Manufacturing facility (materials processing) | No | No | Modest | Modest | Considerable | Extensive |
| Large structure assembly | No | No | No | Modest | Moderate | Extensive |
| Transportation node | No | No | No | No | Moderate | Extensive |
| Fuel and supply depot | No | No | No | No | No | Considerable |
| Response to reasons advanced for space infrastructure |  |  |  |  |  |  |
| Maintain U.S. space leadership and technology capability | No | Modest | Modest | Modest | Considerable | Extensive |
| Respond to U.S.S.R. space activities | No | Modest | Modest | Modest | Considerable | Extensive |
| Enable long-term human presence in space | No | Modest | Modest | Considerable | Extensive | Extensive |
| Attention-getting heroic public spectacle | No | Modest | Modest | Modest | Modest | Modest |
| Extended international cooperation | Modest | Modest | Moderate | Moderate | Moderate | Moderate |
| Promote U.S. commercialization of space | Modest | Modest | Modest | Considerable | Considerable | Considerable |
| Maintain vigorous NASA engineering capability | No | No | No | Modest | Extensive | Extensive |
| Enhance national security, broadly defined | No | No | No | Modest | Unclear | Unclear |
| Space travel for non-technicians | Modest | Modest | Modest | Modest | Considerable | Considerable |

a Listed options are illustrative examples; the list is not exhaustive.
b Costs include design, development, and production; launch and operational costs are not included. Some costs are estimated by the Office of Technology Assessment; others were provided to OTA.

IIncluding launchtio the Moon, Mars, and aome asteroids.

Examples of habitable infrastructure are shown in table 1. First, the present Shuttle Orbiter and its possible modifications for somewhat extended (but not permanent) stays on orbit (i.e., a socalled Extended Duration Orbiter-EDO) are
listed, followed by one version of Space lab developed into a free-flying inhabited facility. Finally, the present NASA-envisioned space station" concept is given, including both the IOC version with an estimated completion in 1992,

Table 7.-Space Infrastructure PlatformsªThat Could Be Semiced by Shuttle or an Orbital Maneuvering Vehicle

|  | Unpressurized coorbiting platforms (serviced by means of extravehicular activity) |  |  |  | Pressurized platforms (serviced internally while docked) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SPAS | MESA | LEASECRAFT | EURECA | Space Industries' Platform | European Modified Spacelab |
| Date available (now, or approximate, assuming start in 1985) | Now | Now | 1986 | 1987 | Late 1980's | 1989 |
| cod' <br> (billions of fiscal year 1984 dollars) | 0.005 | 0.01 | 0.2 | 0.2 | 0.3 | 0.6 |
| Characteristics |  |  |  |  |  |  |
| Power to users (kW) | 0.6 | 0.1 | 6 | 2 | 20 | ${ }^{6}$ |
| Pressurized volume (ft ${ }^{3}$ ) | None | None | None | None | 2,500 | 3,000 |
| Nominal crew size | None | None | None | None | 1-3 only when docked |  |
| Miscellaneous | $3,000 \mathrm{lb}$ Payload | 200 lb <br> Payload | $\begin{aligned} & \text { 20,000 lb } \\ & \text { Payload } \end{aligned}$ | 2,000 lb <br> Payload | $\begin{aligned} & \text { 25,000 lb } \\ & \text { Payload } \end{aligned}$ | 20,000 lb Payload |
| Capabilities ${ }^{\text {c }}$ |  |  |  |  |  |  |
| Time on orbit | 10 days | 8 months | Unlimited | 6 months | 3-6 months | Unlimited |
| Laboratories for: |  |  |  |  |  |  |
| Life sciences | No | No | Modest | Modest | Modest | Moderate |
| Space science/applications | Modest | Modest | Modest | Modest | No | Moderate |
| Materials science | Modest | No | Modest | Modest | Moderate | Moderate |
| Technology development | No | No | Modest | Modest | Moderate | Modest |
| Observatories | No | No | Modest | Modest | Modest | Moderate |
| Data/communication node | No | No | No | No | No | No |
| Servicing of satellites | No | No | No | No | No | No |
| Manufacturing facility (materials processing) | No | No | Considerable | Modest | Extensive | Considerable |
| Large structure assembly | No | No | No | No | No | No |
| Transportation node (assembly, checkout, and launch) | No | No | No | No | No | No |
| Fuel and supply depot | No | No | No | No | No | No |
| Response to reasons advanced for space infrastructure |  |  |  |  |  |  |
| Maintain U.S. space leadership and technology capability | No | No | Modest | No | Modest | No |
| Respond to U.S.S.R. space activities | No | No | Modest | No | Modest | Modest |
| Enable long-term human presence in space | No | No | No | No | No | No |
| Attention-getting heroic public spectacle | No | No | No | No | No | No |
| Extended international cooperation | Yes | No | No | Yes | No | Unclear |
| Promote U.S. commercialization of space | Unclear | Modest | Considerable | No | Considerable | No |
| Maintain vigorous NASA engineering capability | No | No | No | No | No | No |
| Enhance national security, broadly defined | No | No | No | No | No | No |
| Space travel for non-technicians | No | No | No | No | No | No |

a Listed platforms are illustrative examples; the list is not exhaustive.
${ }^{\mathrm{b}}$ Costs include design, development, and production; launch and operationalcosts are not included. Some costs are estimated by the Office of Technology Assess. ment; others were provided to OTA.
${ }^{c}$ Clearly judgmental.
and a mature, fully developed facility (19962000).

The parameters for each option that may be used for rough comparative purposes are:

> . Approximate date of a vailability-a assuming that an acquisition (in contrast to a study) "go-ahead" were included in the fiscal year 1987 budget.

- Cost (in fiscal year 1984 dollars)-to produce the capabilities shown. The estimates are based on sources such as industry reviews, company publications and meeting presentations, aerospace periodicals, and NASA information releases. Ina smuch as some options utilize existing hardware, the costs do not reflect similar proportions of development and production efforts for the various options.
- Characteristics-several design parameters and sizing factors that provide the bases for infrastructure capabilities.
- Capabilities-the types of functional activities that the listed infrastruc ture could support, and the degree to which these activities might be accomplished.
- Responsiveness of a given infrastructure-to the various reasons put forward for having a civiliann "space station," including a ny long-term presence of human beings in space .

If great and long-range space activities (for instance, the establishment of a lunar human settlement or the retum of materials from the asteroids or Mars) come under consideration, they would appear to be achievable using a sophisticated reusable orbit transfer vehicle (ROTV) coupled with on-orbit assembly, check-out, launch, and recovery. The one option listed in table ithat could provide these capabilities is the NASA fully developed infrastructure.

Examples of uninhabitable "free-flying' space platforms are shown in table 2 . These platforms, or others, could be used in conjunction with, and
serviced by, any of the options listed in ta ble 1. In this way, additional capabilities could be added to the infrastructures given in table 1, SPAS and MESA are currently existing commercial platforms that were financecj and developed by the private sector. LEAS ECRAFT is also a private venture now under development.

Some cautions should be noted in the interpretation of this information. General descriptions of the various options are given, an estimates of their capabilities. These capabilities can be expected to change in some cases. Most of the capabilities have been described by qualitative adjectives. Quantitative estimates are rounded off to one figure. In the fifth section of the tables, "Response to the Reasons Advanced for Space Infrastructure, " the comparisons clearly must be qualitative and judgmental in nature and are presented simply to bring these factors to the attention of the reader. For instance, as a particular item the Spacelab option of table 2 is only one of several that have been put forward; one by European Space Agency (ESA) countries could definitely augment intemational cooperation if it were implemented.


## COST DRIVERS

Beyond the observation that, in some general fashion, the cost will increase with the capability and sophistication of the infrastructure acquired, it is difficult to estimate the eventual cost of this capability to the Govemment. At least all of the following factors could have an important influence on this cost:

1. the total capability acquired-which, as suggested by the examples listed in the tables of infrastructure options, can encompass a considerable range;
2. the extent to which already developed, tested, and paid-for technology is used, v. a focus on new technology with its higher development cost and greater risk of cost ovemuns;
3. the substitution, where feasible, of automated systems for the accomplishment of tasks previously undertaken only by human beings;
4. the manner by which the infrastructure is acquired, i.e., the extent to which NASA puts the engineering challenge on the space industry by issuing performance specifications, rather than continuing to issue detailed engineering specifications and managing the acquisition process in detail;
5. the effectiveness of NASA's efforts to persuade our private sector to develop infrastructure assets and senvices "on their own," and to provide them to the Govemment at purchase, lease, or senvice-payment prices lower than those achievable by the Government;
6. the effectiveness of NASA's efforts to effect eventual private sector operation of the infrastructure and its related activities;
7. the extent to which large and rapid expansion of military space research, develop-
ment, test, and evaluation (RDT\&E) activities increases costs in the civilian space sector also; ${ }^{3}$
8. the extent to which any "Christmas-tree effect" takes place within NASA, whereby the infrastructure acquisition management is persuaded by the NASA Centers to allow the cost of desirable but nonessential RDT\&E activities to be included in the acquisition; and
9. the effectiveness of NASA's efforts to a mive at large-scale collaboration and related costsharing a rrangements with other countries.

These points address only the initial capital cost of this infrastructure-to this cost must be added its ongoing operation and maintenance costs; the cost of instruments, fumaces, etc., needed for scientific experimentation in association with its use; and the interest cost of any money borrowed to fund the acquisition program. And it must be remembered, too, that the infrastructure will eventually become obsolete orwear out.
It is clear that there are many opportunities to reduce infrastructure net cost that could be grasped by a vigorous, imaginative, a nd determined NASA management. ${ }^{4}$

These considerations suggest that, over the next year or two, at least as much attention should be given to identifying the best ways by which the country should set about the pemanent development of space as there is given to any technological advances and operational capabilities that are to be obtained.

[^2]

## PEOPLE AND AUTOMATION IN SPACE

One of the most important, and vexing, infrastructure issues is that of the proper mix of sophisticated people and sophisticated machines (automation) to be employed in work activities in spaces

[^3]The OTA conclusions are as follows:

1. If specifically designed to do so, any civilian "space station" program could effectively serve as a high-visibility focus for promoting research and development in all disciplines in the field of automation. important advances in terestrial applications of automation could be expected to follow from a vigorous space automation program.
2. However, there is a firm consensus among
scientists and engineers in the various automation disciplines that current automated equipment could not accomplish many of the functions envisioned by NASA for an early 1990s "space station." This situation results, in part, because NASA has invested relatively few resources to develop automated capabilities specifically for generalpurpose infrastructure-support (in contrast with special-pupose scientific) space activities. In addition, the academic and industrial advanced automation research community numbers only a few hundred.
3. Therefore, if the kind of overall operational "space station" now envisioned by NASA is to be functioning by the early 1990s, it will have to include people. Conversely, if it is to be wholly or mostly automated, it could not become operational until 5 to 10 years thereafter, even with a major automation R\&D effort. However, if any of the aspirations of those now conducting research and development in the space materials processing area are realized, and one or more processes are found suitable for longterm production, then elements of the infrastructure that would be devoted to such production, such as platforms co-orbiting near any central complex, could be singled out for early, specific, sophistic ated-machine R\&D focus.
4. Conceptually, space infrastructure could be designed either to include a human work crew or to depend on unattended sophisticated machines. Despite the fact that the relative effic iency and/or effectiveness of these two quite different approaches have been extensively debated for years, no consensus has emerged. This absence of consensus results from a number of factors: the state-of-the-art for sophisticated machines; the amount of experience we have had to date in the actual conduct of space support operations is quite small; and, in such operations, NASA has placed more emphasis on human beings than on machines;

For the foreseeable future, therefore, only a general continuum of conclusions can be outlined:

- machines generally will be unable to anticipate and deal with genuinely unknown circ umstances a nd surprises;
- people will need the assistance of machines to gain speed, strength, and memory; to improve their sensory capabilities and their mobility; and to provide them with a rtificial senses via radar, lidar, radiation detection, etc.;
- machines employed for ongoing R\&D and commercial-industrial operations will require human oversight and assistance; and
- machines, maintained by people or not, as circumstances suggest," should do all hazardous and very-long-tem repetitive work.

5. In the matter of relative cost of automated and space facilities including people, the expense of developing and providing safe, sanitary, and suitable living and working facilities for human beings has to be weighed against the costs of providing analogous automated capabilities. The former will certainly be relatively expensive; the latter may well cost more than some advocates imagine, especially if as much capability is expected of the machines as of a professional human work crew. With respect to doing useful work in space, human beings represent in-hand technology. Cost alone does not provide sufficient ground for choosing between automated and manned facilities.
6. However, there are three reasons advanced for having men and women in space, only one of which is to do useful work. The other reasons are: to serve as subjects for scientific study and to engage in any other kind of human activity. With respect to the second and third reasons, the question of humans or machines does not even arise. Only the purpose of doing useful work has been extensively studied and, as indicated in the preceding points, no clearand gen-
eral present advantage for having people or sophisticated machines there has emerged. If the Nation decides, as a matter of policy, to have some of its people remain away from Earth for long periods, then staffed space facilities, allowing for the study of human
physiology, psychology, and social behavior, must be acquired. If, similarly, the Na tion decides, as a matter of policy, to enable people to pursue in space a variety of cultural a ctivities other than work then, again, only their presence there will suffice.

## alternative funding rates

Chapters 5 and 6 discuss a space infrastructure acquisition program that would involve an initial decision on the puposes of, and the objectives to be achieved in, the civilian space area, followed by the design of that infrastructure with appropriate functional capabilities to support the attainment of these objectives. An estimate of the cost and schedule associated with the attainment of these objectives, along with the acquisition of such infrastructure, is also presented.

An altemative approach could simply establish annual expenditure levels for in-space infrastructure acquisition. Thus, to provide an independent basis of comparison with the civilian "space station" program now favored by NASA, OTA has estimated what new space capabilities could be acquired, by when, if various annual average Govemment funding rates were established to do so. No changes to present NASA acquisition procedures or NASA anticipated acquisition costs are assumed. Arbitrary annual average funding levels of $\$ 0,1, \$ 0.3, \$ 1$, and $\$ 3$ billion per year (1984\$) were chosen to illustrate the number and kind of space infrastructure elements that could be acquired over periods of 5,10 , or 15 years.

The results of these 12 funding scenarios are given in table 8, which shows the funding rate, number of years, total expenditure, and kinds of infrastructure elements acquired. The elements are divided into those that can operate independently (e. g., the Shuttle Orbiter and a "space station" central base) and those that depend on being serviced or maintained from one of the independent elements (i.e., by an orbital maneuvering vehicle (OMV), a local in-space transportation system operated from a "space station" control element, or directly by the Shuttle).

Table 8 lists the following (a mong other) elements of space infrastructure that could be acquired over various acquisition intervals:

- For $\$ 0.1$ billion per year: probably no "permanently manned" facility could be obtained even by the year 2000. Further extension of capabilities of the Shuttle system and unpressurized platform developments could be obtained. The acquisitions could be: a development of the EDO Phase 1, for 20-day orbit stays, over a 5-year period; or EDO Phase 11, for 50 -day orbit stays, over 10 years or longer, plus two or three free-flying unpressurized platforms such as EURECA, LEASECRAFT, and/or the Space Industries' platform (assuming that the Govemment would make an outright purchase of such platforms).
- At $\$ 0.3$ billion per year. within 5 years, the acquisitions could be an EDO II plus several (perhaps pressurized) platforms. Over 10 years, there could be acquired: 1) the first pemanently orbiting, Spacelab-derived habitable modules in $28.5^{\circ}$ orbit that could support three people, 2) an OMV (enabling servicing of nearby satellites), and 3) a few freeflying platforms. In 15 years, there could be obtained either: 1 ) two free-flying Spacelabs, one in polar orbit, one at $28.5^{\circ}$, or 2 ) much more capable permanent infrastructure at $28.5^{\circ}$ than that which could be acquired in 10 years.
- For $\$ 1$ billion per year: within 5 years, there could be acquired: 1) a permanent LEO facility operating as a transportation node (obtained as a new design by NASA), 2) an OMV, 3) an ROTV capable of transporting spacecraft to and from geostationary and

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Table 8.-Some Illustrative Space Infrastructure Acquisitions Possible at Various Annual Average Federal Funding Rates (all amounts in billions of 1984 dollars)

| Funding rate | Number of years | Total expenditures | Space acquisitions ${ }^{\text {a }}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Dependent elements |  |  |  |
|  |  |  | Independent infrastructure elements ${ }^{\text {b }}$ | Unpressurized platforms | Pressurized platform\# | Space-based transport vehicles | Beyond geostationary orbit spacecraft elements |
| $0.1{ }^{\text {e }}$ | 5 | 0.5 | EDO I'(20 days, 5 crew) | 2 | - | - | - |
|  | 10 |  | EDO II (50 days, 6 crew) | 3 | - | - | - |
|  | 15 | 1.5 | EDO II (50 days, 6 crew) | 3 | 1 | - | - |
| 0.3 | 5 | 1.5 | EDO II (50 days, 6 crew) | 3 | 1 | - | - |
|  | 10 | 3 | Free-flying Spacelab modules' (permanent, 3 crew) | 1 | 1 | OMV | - |
|  | 15 | 4.5 | 2 free-flying Spacelab modules in 28 degree and polar orbits (3 crew | both 2 ach | 1 | OMV |  |
|  | 5 | 5 | Space transportation center (4) | w) - | - | OMV; ROTV | - |
|  | 10 | 10 | NASA initial operating capability "space station" (8 crew) | 2 | 1 | OMV; ROTV | - |
|  | 15 | 15 | NASA growth "space station" (12 | rew) 3 | 1 | OMV;ROTV | - |
|  | 5 | 15 | NASA growth "space station"g (12 | rew) 3 | , | OMV; ROTV | - ROTV |
|  | 10 | 30 | NASA mature "space station"g (16 Shuttle-Derived Cargo Vehicle (SD | $\text { rew) } 3$ | 2 | OMV:ROTV | Lunar capable ROTV; staffed Lunar facility |
|  | 15 | 45 | NASA mature "space station"g (18 crew, SDV) | 5 | 3 | OMV: ROTV | Lunar capable ROTV; staffed Lunar facility; Mars voyage ${ }^{\text {b }}$ |

[^4]other higher orbits, and 4) the capability to support the kind of vehic les that could be developed later to travel to and from the Moon. In 10 years, the IOC infrastructure now favored by NASA could be acquired. In 15 years, nearly all of the infrastructure now seriously considered by NASA could be acquired.

- At $\$ 3$ billion per year (assuming that only funds, not technology or other factors, would be the pacing program factor): NASA's fully developed "space station" could become available in somewhat more than 5 years. In 10 years, this infrastructure plus a geostationary platform, plus a Shuttle-derived cargo vehic le (SDV) for lower cost transfer of fuel and cargo to LEO, plus a lunar facility ready for occupancy and continuing operation would become possible. In 15 years, NASA's complete infrastructure aspirations and a lunar settlement could be in hand and, perhaps also, plans for seeing a human crew
travel to the vicinity of Mars and back could be well advanced.
These projections are for infrastructure acquisition only; operational costs are not included. In general, more extensive infrastructure would require larger operational costs. Also, there is a basic difference between the costs associated with using Shuttle-type vehicles and permanently orbiting facilities. The use of an EDO to conduct extended science or development activities with a crew would involve launch costs each time it went into orbit; use of a permanent facility would require resupply loads several times per year, but the cost of each flight could be shared with other payloads. For example, if 12 dedicated 30 -day EDO flights were conducted peryearabout \$1 billion (1984\$) in annual transportation costs would be involved; in comparison, cost of four partial-load Shuttle launches per year to resupply a permanent facility would total $\$ 100$ million to $\$ 400$ million ( $1984 \$$ ), depending on the weight of supplies camied in each flight.


## CONCLUSIONS

The general conclusion of a great deal of study by the civilian space community (Government, industry, and university) is that some additional long-term in-space LEO infrastructure could be used to improve the efficiency and effectiveness of a number of present and anticipated space activities. However, our space experience to date, and science, engineering, and space operations considerations alone, are not now sufficient, by themselves, to determine the character and amount of the in-space infrastructure to be acquired soon. And in the absence of any objective external demand for its prompt acquisition, these considerations cannot determine the rate at which it should be acquired.

There are a wide variety of infrastructure options that could be chosen from to provide various kinds and amounts of in-space support assets and services. Some infrastructure options currently exist, others could be developed using current technology, and some would require new technology. The cost to the Government of acquiring this infrastructure could be reduced, substantially, if our private sector were to offer to provide lower unit cost portions thereof, and other portions were provided by other countries in collaborative programs within the United States.
it is clear that a number of important support assets and services could be provided with infrastructure other than that defined as "The NASA Space Station." Therefore, in considering how much of what kind of in-space infrastructure should be provided by when, reasonable ways for Congress to proceed might be:
-to select those specific support a ssets and services that they judge to be important, ask NASA to price them, and specify a date by which they should become available; or
-to set an annual average funding rate for the acquisition of in-space infrastructure, and allow NASA to select the assets and services to be provided and the dates of their acquisition.

And Congress could decide to what extent NASA should emphasize the acquisition of a ny infrastructure by our private sector and by other
countries in order either to relieve the burden on the Govemment's budget generally, or to increase the amount, or hasten the time, by which space infrastructure would be acquired and/or other space activities were conducted. ${ }^{6}$

Using the first approach, Congress initially might select functions similar to those provided by the Soviet Salyut 7 (operational since 1982). Such a semi-pemanent LEO laboratory could be developed using Spacelab-like modules connected to a power and support module pattemed after current platform designs. It would support several crewmembers and one-third of the science, commercial, and technology development activities that NASA now suggests would be handled by their IOC. NASA's estimate is some $\$ 2$ billion (1984\$) for such a development.

Or, in another example, the conduct of ROTV operations might be selected as one of the main support functions to be supplied by space infrastructure. This would allow servicing and other activities in virtually all orbits, including polar, geostationary, and even lunar. In addition, such infrastructure would support the continued exploration of the solar system, which is one of NASA's most important "char ters." The cost for an ROTV and its associated IEO infrastructure has been estimated at $\$ 3$ billion to $\$ 4$ billion (1984\$).

Of course, another example of the first approach would have Congress simply select the IOC assets and services identified by NASA and the aerospace industry that are estimated to cost $\$ 8$ billion (1984\$) (plus the cost of NASA staff); or even to spur the infrastructure acquisition process beyond NASA's present aspirations, and begin to move people beyond LEO.

Congress could consider altemative ways of providing those assets and services in varying degrees. For instance:

- an on-orbit laboratory supporting research on a wide range of life, materials, and other science topics, and new technology devel-

[^5]opments (Shuttle, EDO, Spa celab, Columbus, NASA minimum cost "space station," Space Industries platform);

- pemanent observatories for astronomy, and Earth remote sensing (Shuttle, EDO, Spacelab, Space Industries, SPAS, MESA, EURECA, Landsat, LEASECRAFT, Space Telescope, IRAS, OSO satellites, Solar Max, and other existing or planned observatories);
- a facility for microgravity materials processing including the manufacturing of such products as phamaceuticals, semiconductors, glasses, and metals (Shuttle, EDO, Spacelab, LEASECRAFT, the Space Industries platform, SPAS, Columbus, EURECA, MESA);
- servicing of satellites and platforms, including the maintenance or replacement of components, replenishment of consumables, and exchange of equipment (Shuttle, EDO, ELVs, as well as OMVs and ROTVs operated from the Shuttle);
- a transportation node to assemble, check out, and launch vehicles to geosynchronous and other high orbits, and on interplanetary trips \{Shuttle, EDO, Columbus, NASA mini-mum-cost "space station");
- an assembly facility for large space structures such as antennas for advanced satellite communic ations systems (Shuttle, EDO, Columbus, NASA minimum-cost "space station");
- a storage depot for spare parts, fuel, and supplies for use as needed by satellites, platforms, vehicles, and people (ETS, Columbus, LEASECRAFT, the Space Industries platform, NASA minimum-cost "space station"); and
- a staging base for later, more ambitious exploration and travel (Columbus, NASA minimum-cost "space station").
If Congress were to select an average annual funding rate, some examples of the approximate kind and amount of infrastructure that could be obtained over a period of some 10 years (in 1984 dollars) are, for instance:
- $\$ 0.1$ billion per year: an EDO (20-day stay on-orbit) plus some free-flying platforms; or
- $\$ 0.3$ billion per year. an EDO (50-day stay on-orbit), plus free-flying, pressurized infrastructure supporting several crewmembers, plus some free-flying platforms; or
- \$1 billion per year. most of the NASA IOC plus an ROTV; or
- $\$ 3$ billion peryear. all of the NASA IOC, plus its extensions, plus an ROTV, plus a Shuttlederived cargo vehicle, plus a "geostationary platform, plus an operating lunar settlement program.


One alternative to the development of new technology is to use the Space Shuttle for many advanced operations in low-Earth-orbit. Shown here are: (A) satellite servicing satellite in April 1984; (B) assembly of a large structure in orbithere simulated in water; and (C) a deployable antenna.


[^0]:    ${ }^{1}$ In addition to the two OTA workshops mentioned specifically in the following text, sources of information for ch. 4 include the same references noted in ch. 3 for possible infrastructure elements and their estimated acquisition costs.

[^1]:    ${ }^{2}$ These tables were prepared in response to the congressional committees which requested this assessment, Ch. 3 discusses infrastructure options in detail.

[^2]:    ${ }^{3}$ Classified material was not used in preparing this report.
    ${ }^{4}$ Cost reduction measures are discussed in app. D of this report.

[^3]:    ${ }^{5}$ In arriving at judgments on various "man/machine" issues OTA in close concert with senior congressional staff members, designed and convened a workshop which brought together many of the Nation's experts in "smart machine" development from the Government, industry, and academic communities with OTA and congressional staff professionals.

[^4]:    Tables 1 and 2 present characteristics and capabilities of infrastructure elements in detail
    $\mathbf{b e x t a n d e d}^{\text {Duration Orbiters (EDO) are limited In their stays on orbit; other independent elements are long-term. }}$
    CPlatforms of the leasecraft/eureca type
    delatforms of the modified free-flying SpacelabiSpace Industries type with their own electrical power and pressurization systems.
    ${ }_{\text {At }}$ \$01 billion\&r, no long-term, staffed infrastructure elements are possible.
    EDO1 (ExtendedDuration Orbiter, Phasel) and the Spacelab MO UUleS have limitedelectrical poWer (about 7 kW).
    9The NASA "'space station" elements are expected to operate as transportation and servicing centers as well as laboratories. They would have sufficient power for extensive materials processing
    extensive materials processing.

[^5]:    'A conceptual possibility would be for NASA to provide a core facility to which private industry could attach docking and fuel storage equipment for commercial ROTV operations.

